

#### Q1 2018 and Capital Markets Update

25 April 2018

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### Agenda

11:00	Welcome
11:05 – 11:30	Liquid cooling makes sense in a da CEO André Sloth Eriksen
11:30 – 12:15	<b>Our markets and business segmen</b> COO John Hamill
Break	Refreshments and product demo
12:30 – 13:00	<b>Creating value through profitable</b> CFO Peter Dam Madsen
13:00 – 13:15	<b>Sum-up</b> CEO André Sloth Eriksen
13:15 -	Q&A, mingling and food



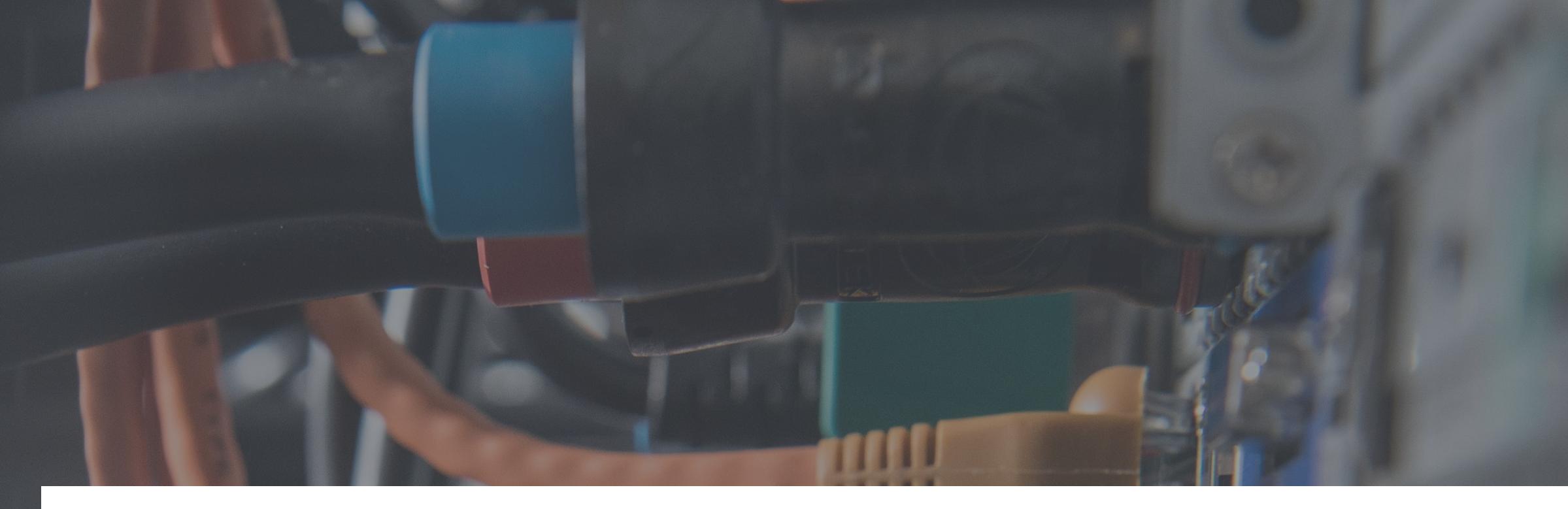


data driven world

nts

e growth



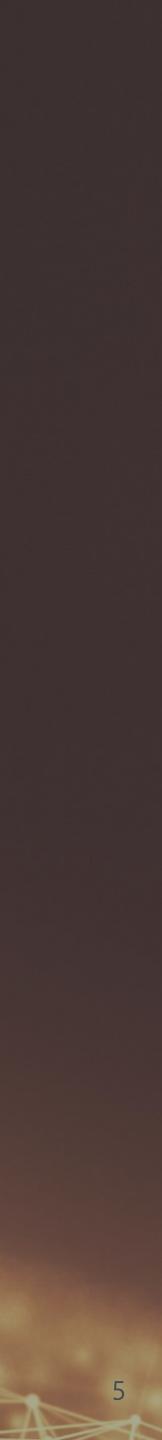


#### Liquid cooling makes sense in a data driven world CEO André S. Eriksen





A data-driven world puts new demands on computers and servers



#### What we do



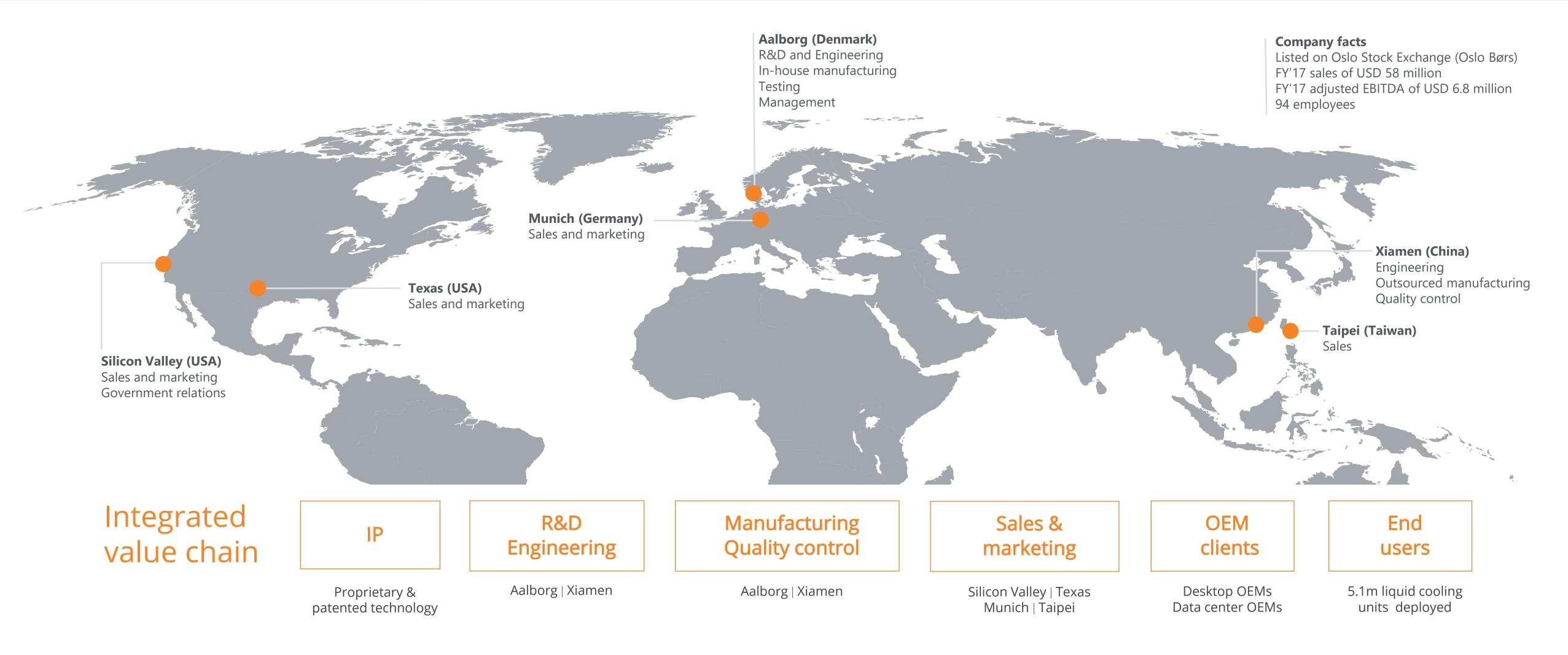
## Asetek specializes in liquid cooling solutions for data centers, servers and PCs







#### Asetek snapshot

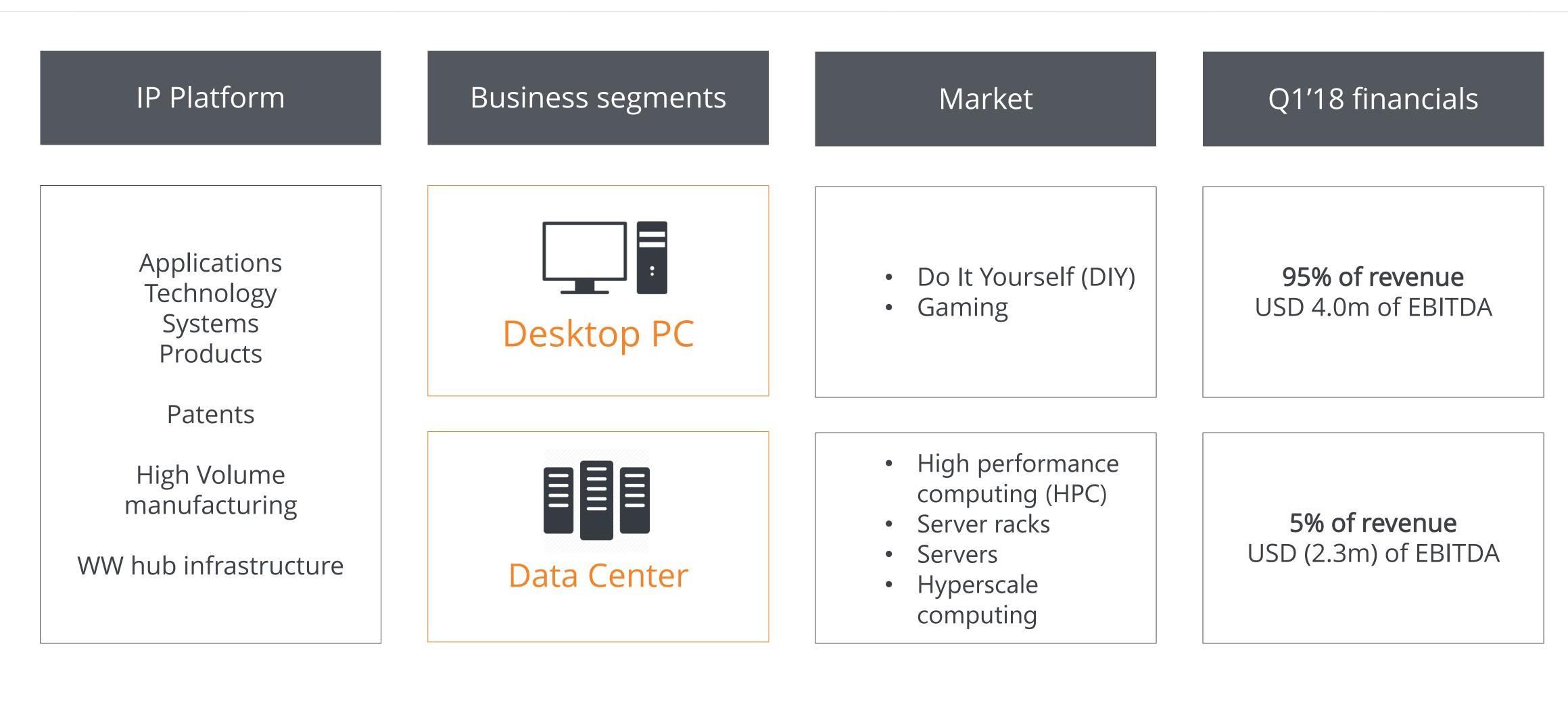






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### Our two business segments









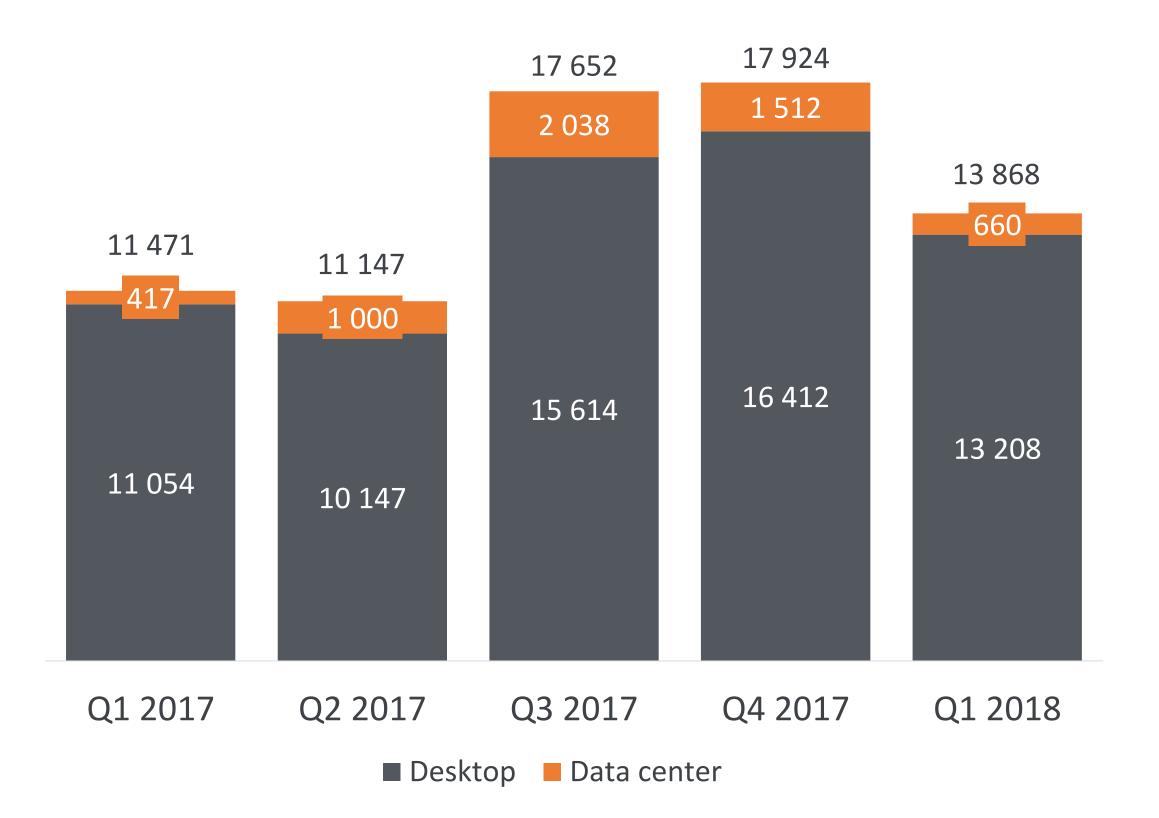
### Recent highlights

- Record Q1 revenue of USD 13.9 million, up 21%
  - Driven by high-end desktop cooling demand
- Q1 2018 EBITDA adjusted of USD 0.9 million
  - Reflecting currency effects, costs and growth investments
- Surpassed total of 5 million sealed loop coolers shipped since inception
- Announcement with Intel Product Collaboration and Systems Division (PCSD)
  - Initial forecasts for sealed loops has not met Asetek's expectations (run-rate volume business)
  - RackCDU business showing up in pipeline, but will take time (bid-based business)





#### Group revenue USD thousands





### Hardware commercialization is a long-term business

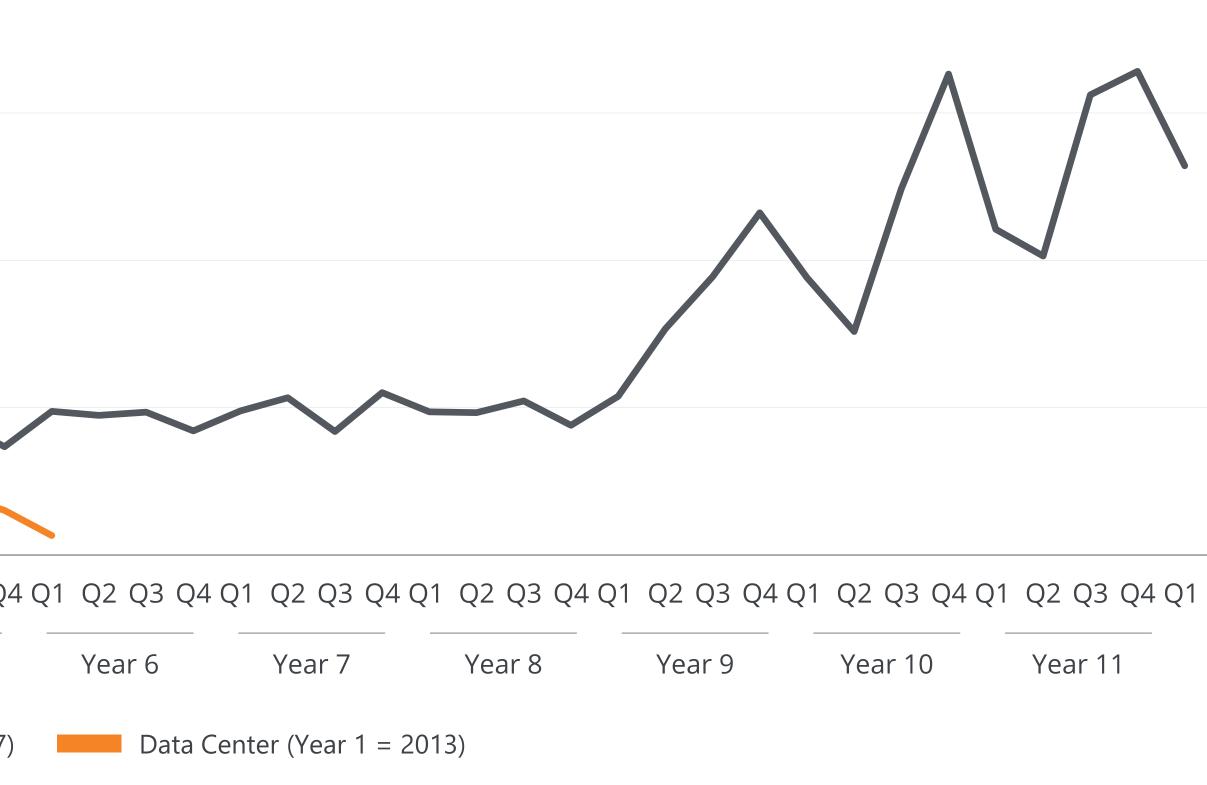
Quarterly revenue development since commercialization USD thousands

20 000					
15 000					
10 000					
5 000				~ /	
0	Q1 Q2 Q3	Q4 Q1 Q2 Q3 Q			
	Year 1	Year 2	Year 3	Year 4	Year 5
				Deskt	op (Year 1 = 2007







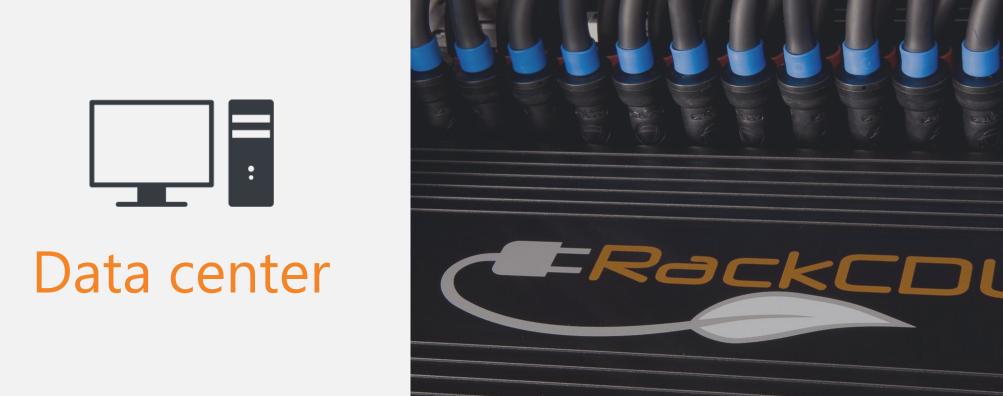




## Liquid cooling offers a strong value proposition to data center and PC owners



# Performance and cost efficiency





#### Desktop





- Up to 10% performance increase
- Up to 5x higher density
- 50% lower cooling costs

- Reliable CPU and GPU performance
- Low noise and overclocking
- Customization

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# Energy savings and environmental impact



Søk

VIDEO:

#### https://www.youtube.com/watch?time\_continue=1&v=tSNY9X\_8ySc

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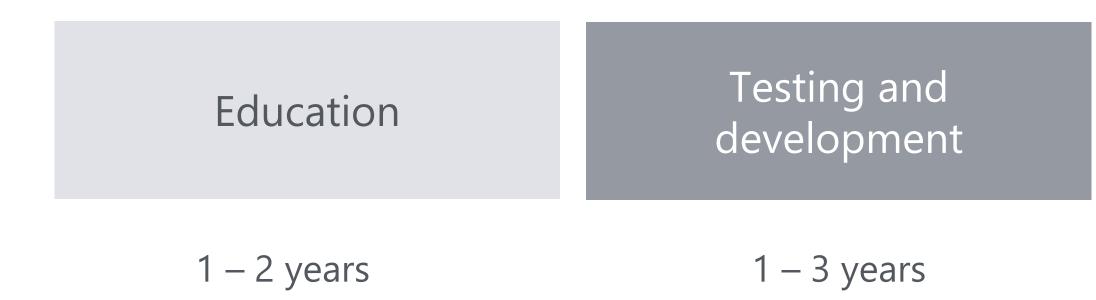


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### Asetek's go-to-market strategy

- Develop strong ties to global and regional OEMs and channel partners
- Partnerships with hardware and infrastructure providers
- Leveraging relationships across both desktop and data center segments

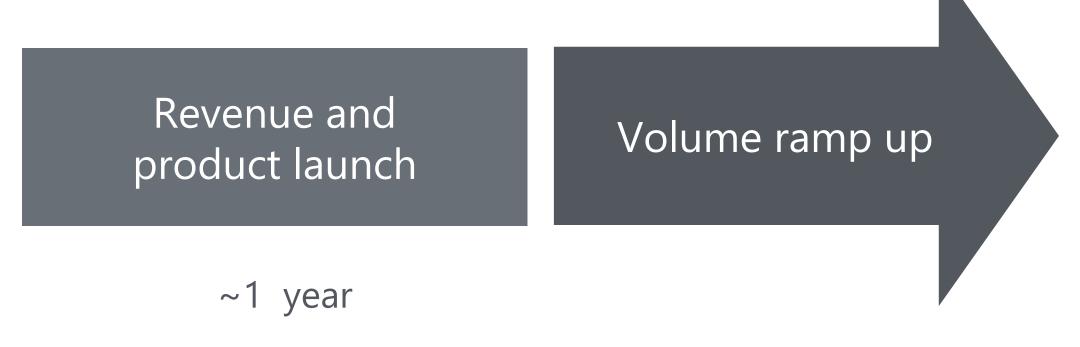
#### OEM adoption timeline













### Building partnerships and global reach

Data center

Q1 Q2 Q3 Q4 Q1 Q2







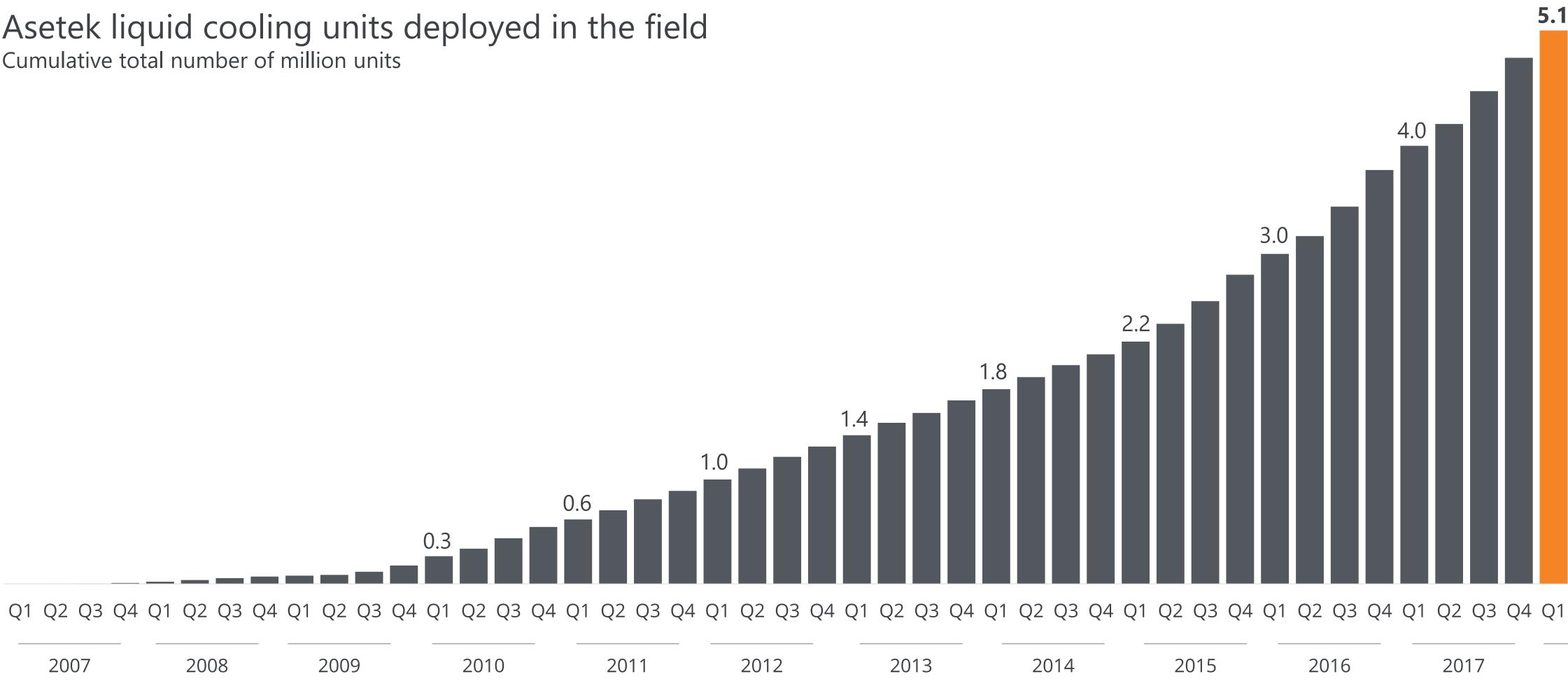






### ~ 5.1 million liquid cooling units deployed in the field

Asetek liquid cooling units deployed in the field Cumulative total number of million units





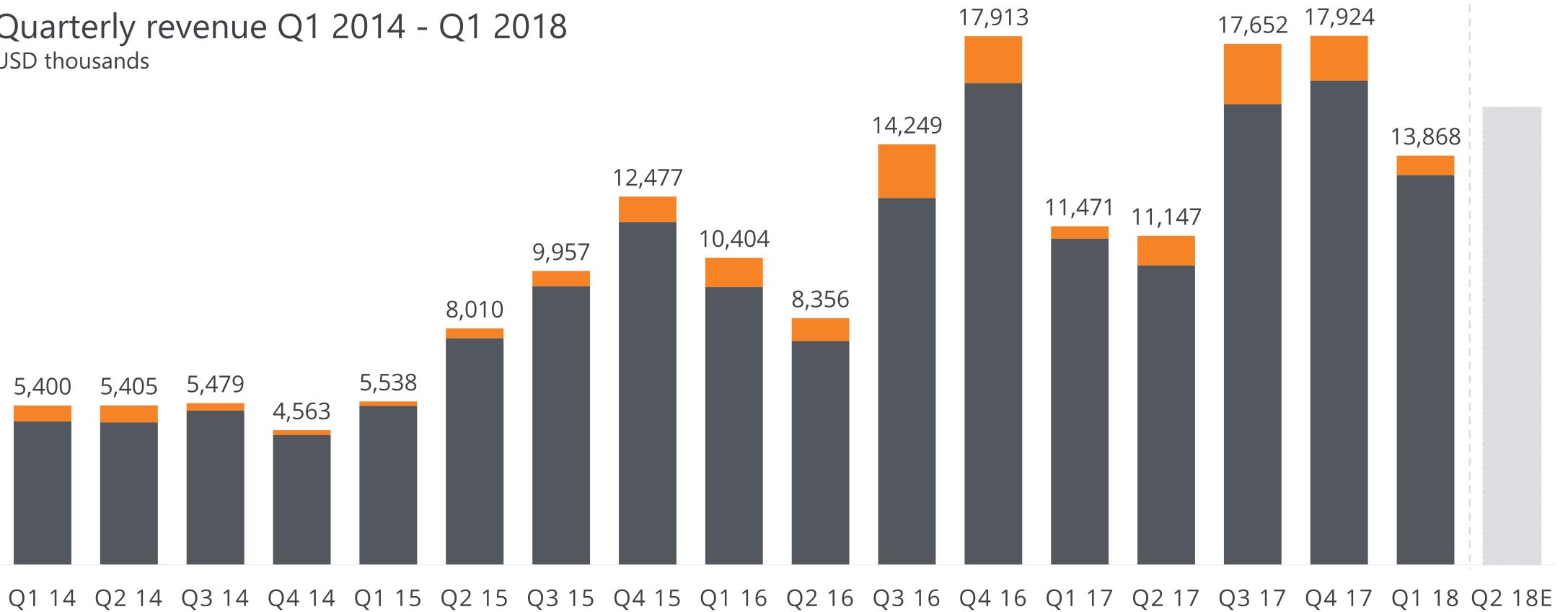






### Revenue development

#### Quarterly revenue Q1 2014 - Q1 2018 USD thousands







Desktop



### Strategic position







Large and growing markets Supplying global brands Market leading solutions Strong IP Profitable growth





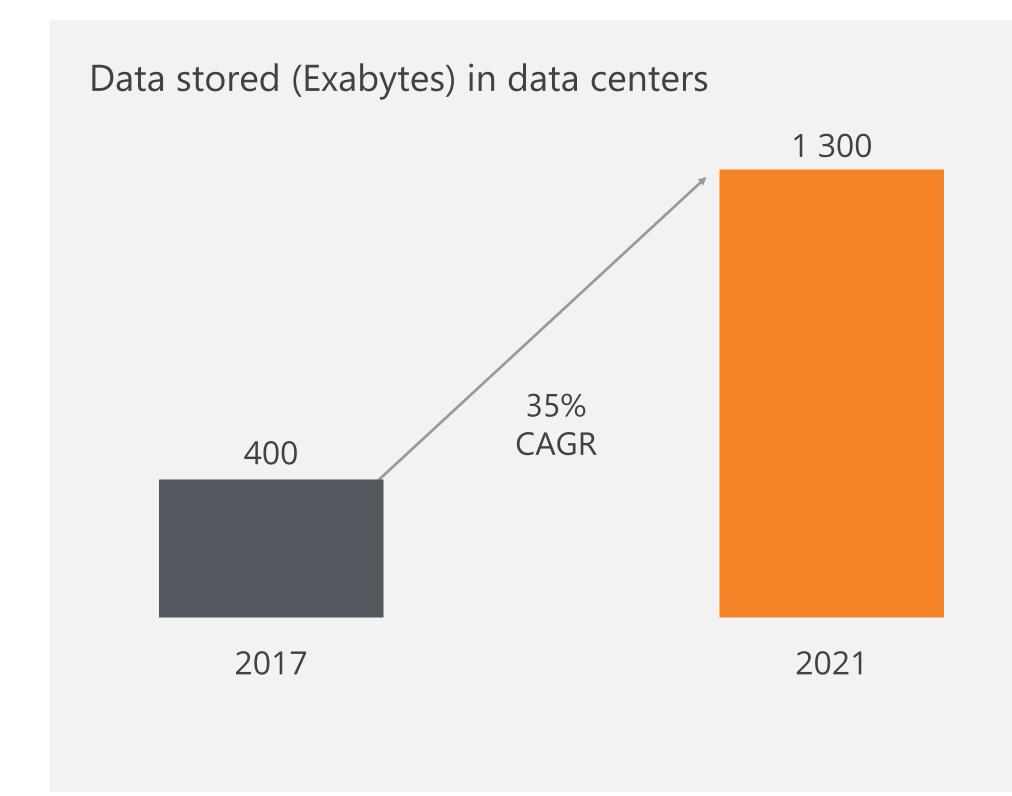
#### Our markets and business segments COO John Hamill





### Key macro trends

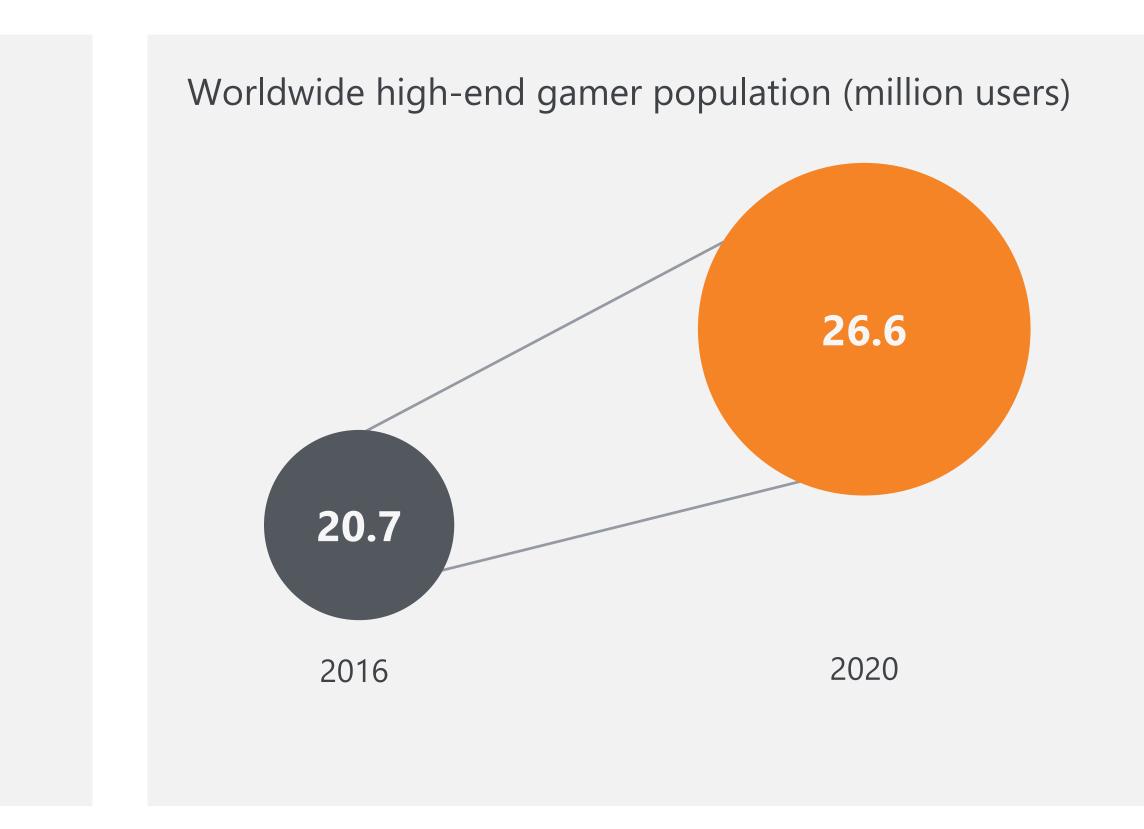
- Exponential growth in amount of data which must be processed and stored
- Ever increasing requirements for data transfer and processing speeds
- New data driven applications
- Gaming and VR push the boundaries for desktop system capabilities





Source: Cisco Global Cloud Index









### Our desktop business

#### Do-It-Yourself PC enthusiasts / gamers 76% sales



Shipped more than 1 million desktop units in 2017 Shipped 245,000 desktop units in Q1 2018





#### OEM Gaming Desktop PCs 24% sales





### Untapped desktop market potential

• Estimated less than 10% penetration in high-end ga DIY enthusiast desktop segment

2017 high-end gaming population, assumed one system unit each

Notebook market share

Desktop high-end gaming population

Replacement cycle

High-end desktop gaming PC potential per year (Minimum PC ASP USD 1,800)

Mid-range desktop gaming PC potential per year (PC ASP 1,000 – 1,800)

Estimated Total Available Market (units per year)

Asetek average sealed loop ASP in 2017

**Estimated TAM for Asetek's Desktop business** 

• High-end gaming PC equipment market expect to g CAGR of 7.5%\* to USD 17 billion by 2020





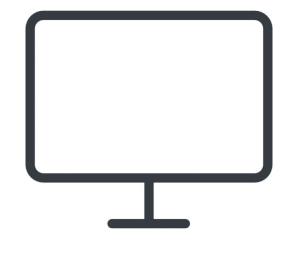
aming and		
	High-end	
22 million	DIY and gaming	
25%-30%	PC segment	
12.5 - 15.4 million	~5 million units	
3 to 3.5 years	ASP > \$1,800	
~ 5 million units	ASF > \$1,000	
> 5 million units		
+10 million		
USD 52.5 per unit	Mainstream	
>USD 525 million	gaming PC segment >5	>10% market
grow by a	million units	penetration
	ASP \$1,000-1,800	1 million units
	Total 2017	Asetek unit shipments in 20

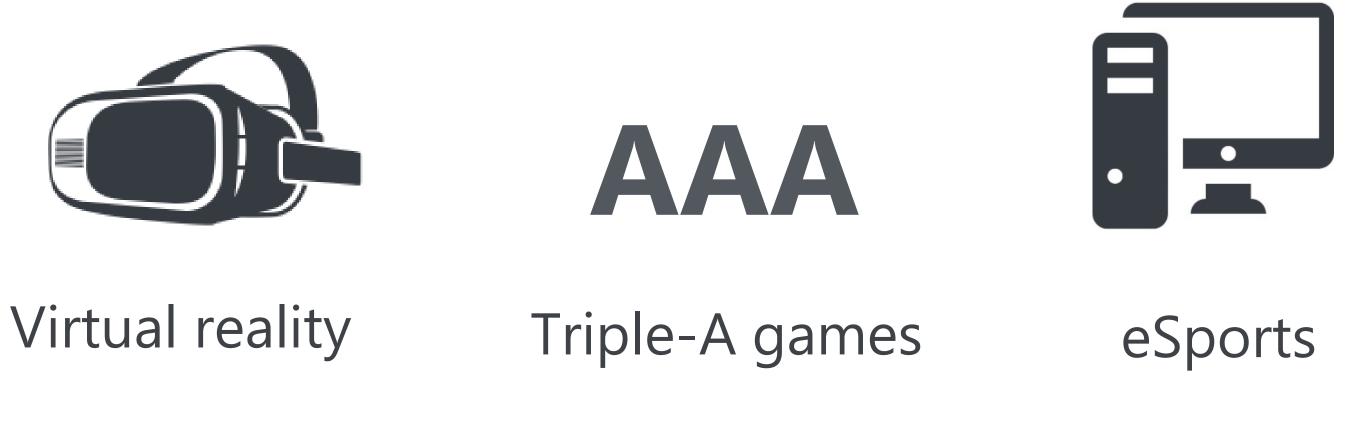




### Key market drivers

#### New technologies and rapidly growing segments





4K resolution and ultra-highdefinition (UHD)



Source: PWC Entertainment & Media Outlook 2017-2021, Jon Peddie Research





### **ESPORTS** Total high-end eSports PC gaming hardware market USD million

USD 150 million 2016

Source: Jon Peddie Research

USD 750 million 2020e



#### Customer overview

Top five desktop customers

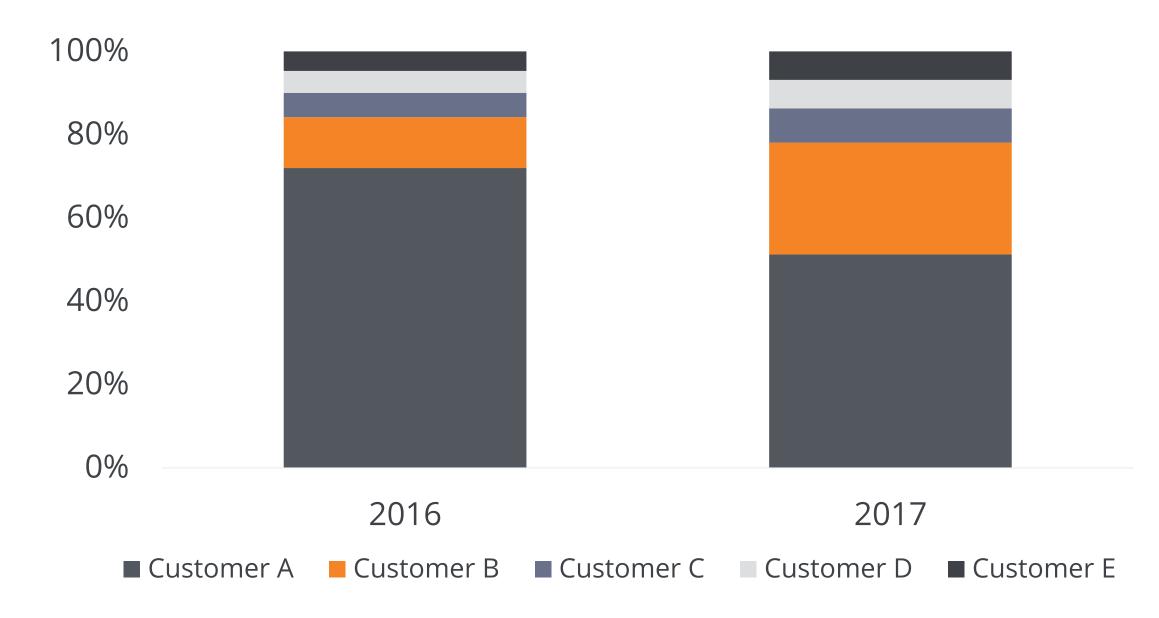


+27 additional desktop customers





#### Revenue split among top 5 desktop customers



- Continued focus on widening base of providers offering Asetek liquid cooling
- Reducing dependency on one single customer

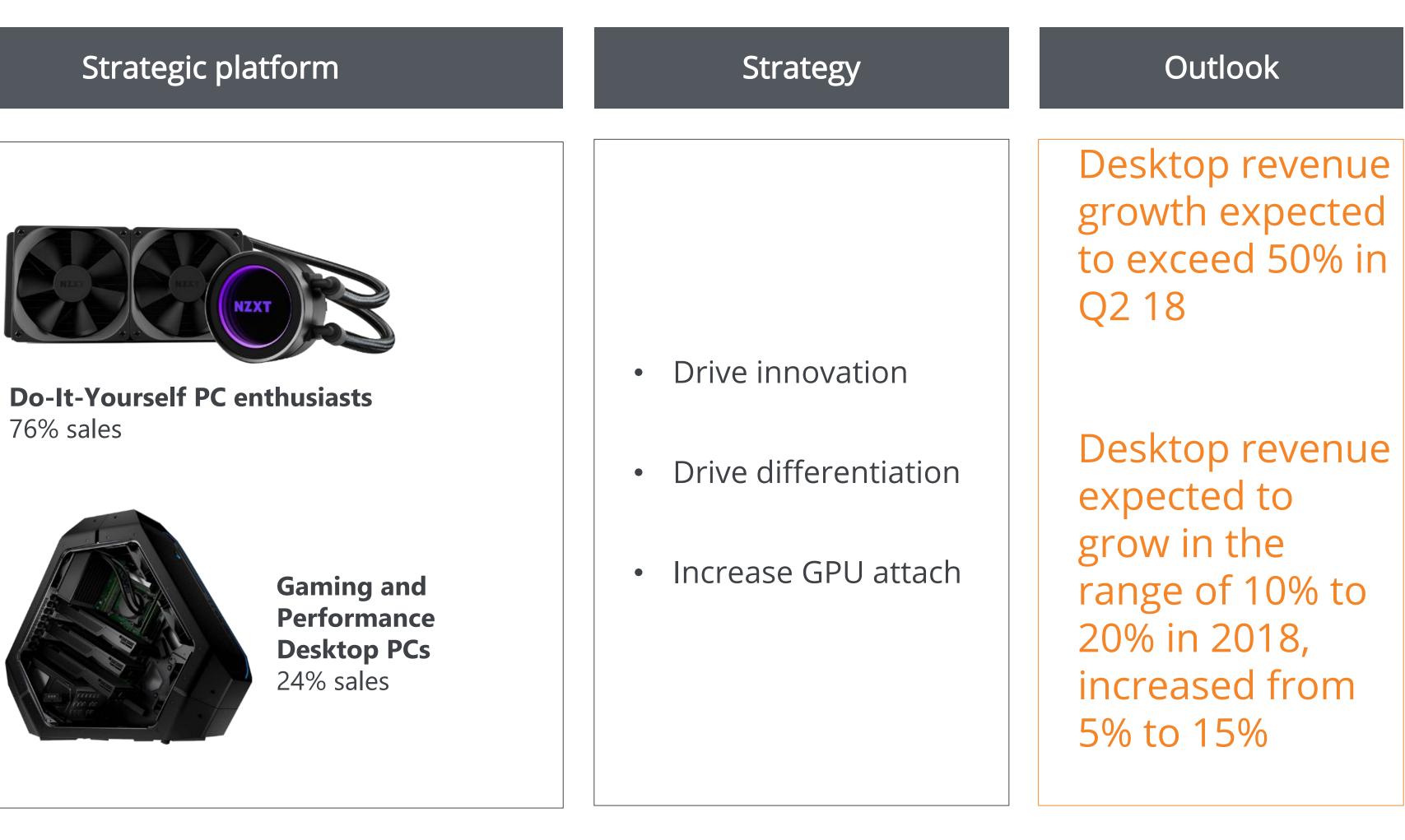




### Desktop strategy and outlook

Goal

Continue to dominate the desktop liquid cooling market











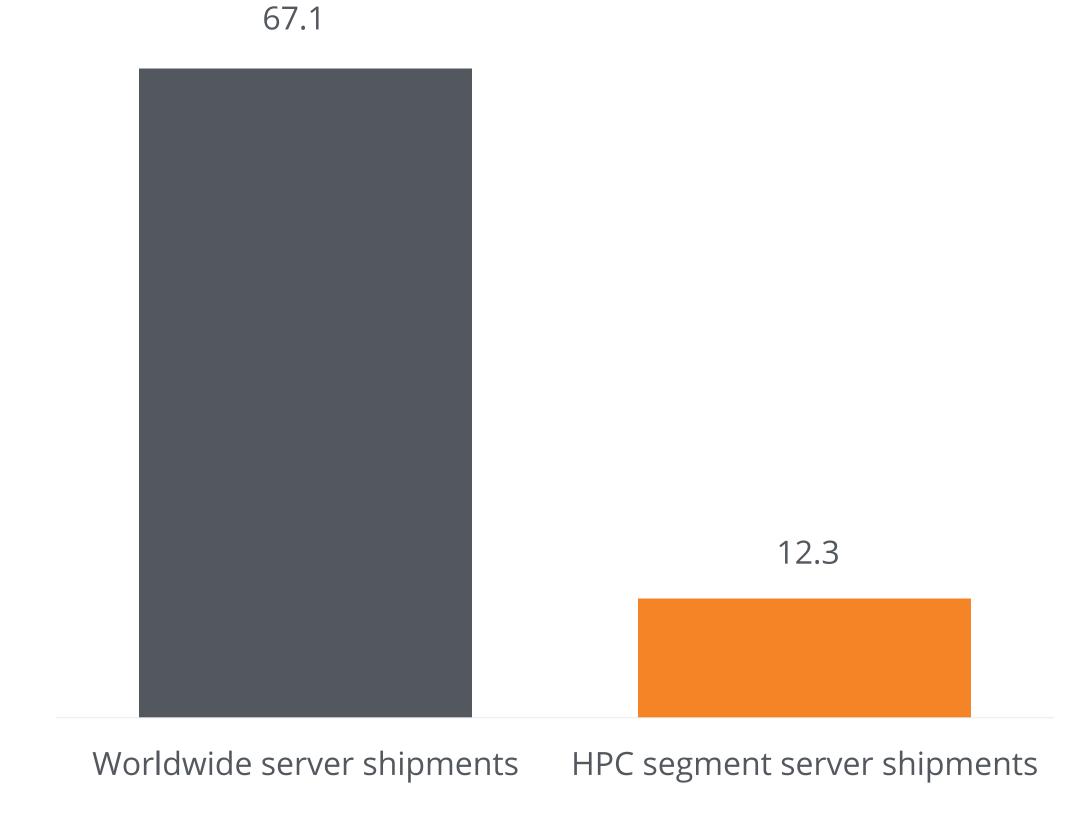
#### Data center introduction

- The Asetek liquid cooling-technology value proposition resonates best in the HPC (high performance computing) segment of the data center market
- Demand is increasing as new applications are introduced that require servers with HPC capabilities
- HPC capabilities are needed across various data center market sub-segments





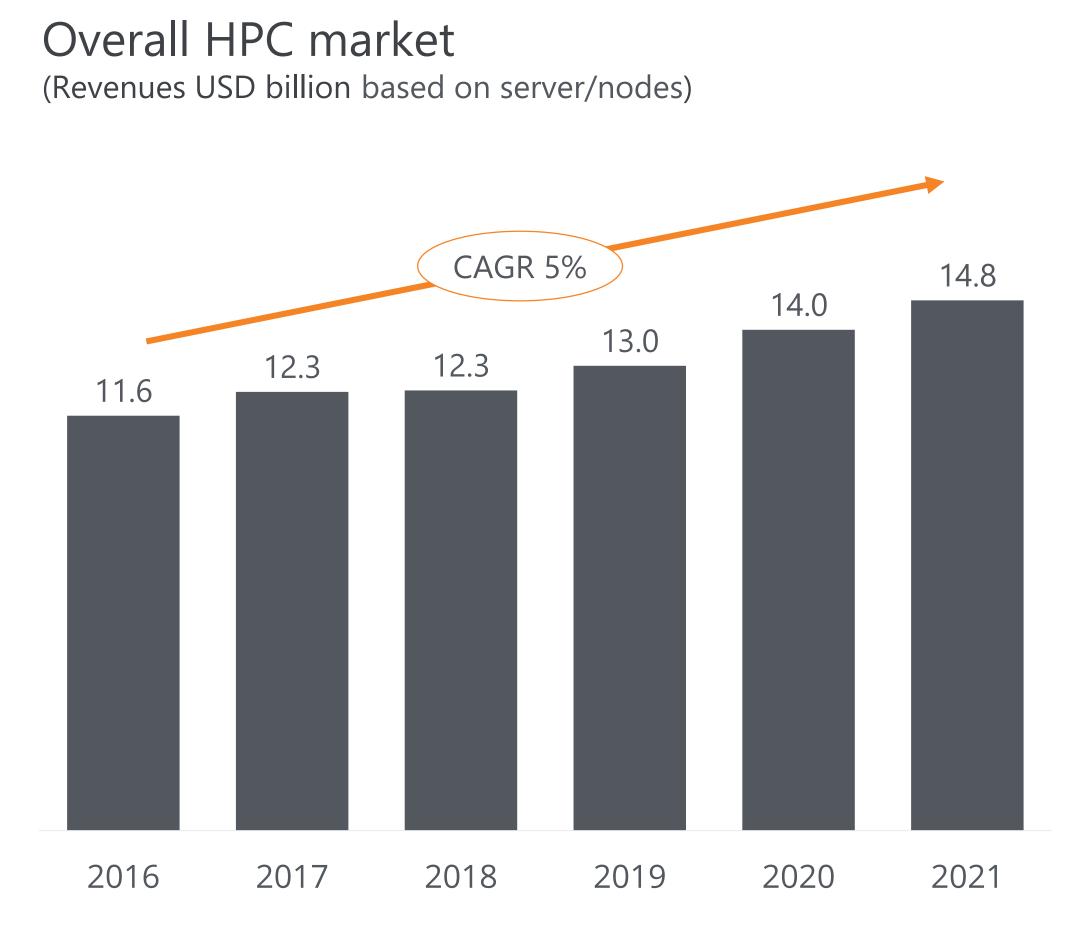
#### 2017 global data center market and HPC segment (Estimated value USD billion based on server shipments)







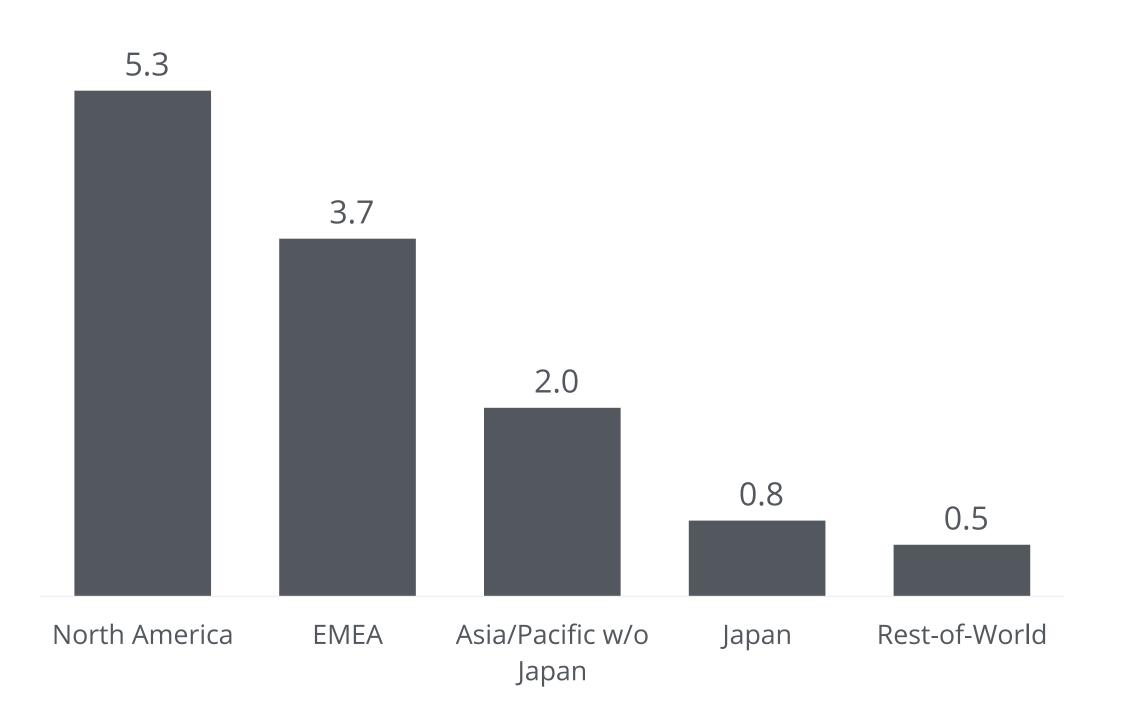
### HPC market characterized by steady growth







#### 2017 HPC market geographical split (Revenues USD billion)





### Total available market to Asetek- HPC segment

- Vast untapped market potential
- Estimated TAM for the HPC segment of ~USD 790 million
- Asetek reported USD 5 million in Data center revenue in 2017, <1% implied market share





~980

Estimated HPC segment TAM USD million

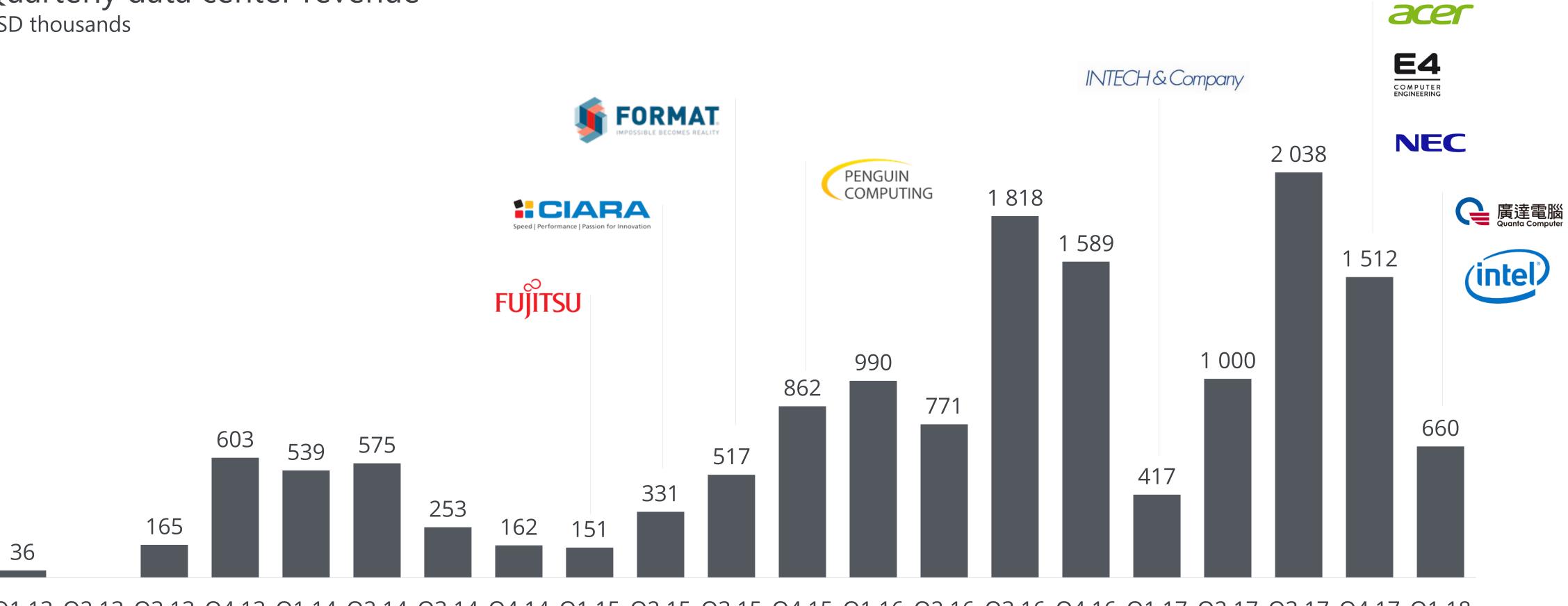
Assuming 72 processors nodes per rack and USD 15,000 ASP per RackCDU Numbers are rounded off

~650 ~650 2013 2017 2021



### Delivering on data center strategy by adding six new OEMs

Quarterly data center revenue USD thousands







Q1 13 Q2 13 Q3 13 Q4 13 Q1 14 Q2 14 Q3 14 Q4 14 Q1 15 Q2 15 Q3 15 Q4 15 Q1 16 Q2 16 Q3 16 Q4 16 Q1 17 Q2 17 Q3 17 Q4 17 Q1 18



#### Data CENTER SEGMENT Intel collaboration on liquid cooling for servers and data centers

#### Starting point

- Partnership with Intel Product Collaboration and Systems Division (PCSD)
- Hot water liquid cooling for servers and datacenters based on Asetek's\* sealed loop and D2C technologies
- Focused on liquid cooling of density-optimized Intel® Compute Models supporting high-performance Intel® Xeon® Scalable processors

\*) Includes Asetek's ServerLSL and RackCDU D2C technologies





#### Status

- Initial focus on sealed loop solutions, with launch of first product series in March 2018
- Current forecasts and orders suggest that volume will not meet previous expectations, which where substantial
- Shift of focus to D2C solutions for OEM- and systemintegrator customers of Intel PCSD
- Widened reach for Asetek in the HPC segment which is in line with data center strategy of increasing number of OEMs
- Several HPC projects related to Intel currently being discussed, including opportunities with new OEMs
- Still to early to provide any estimate of D2C impact



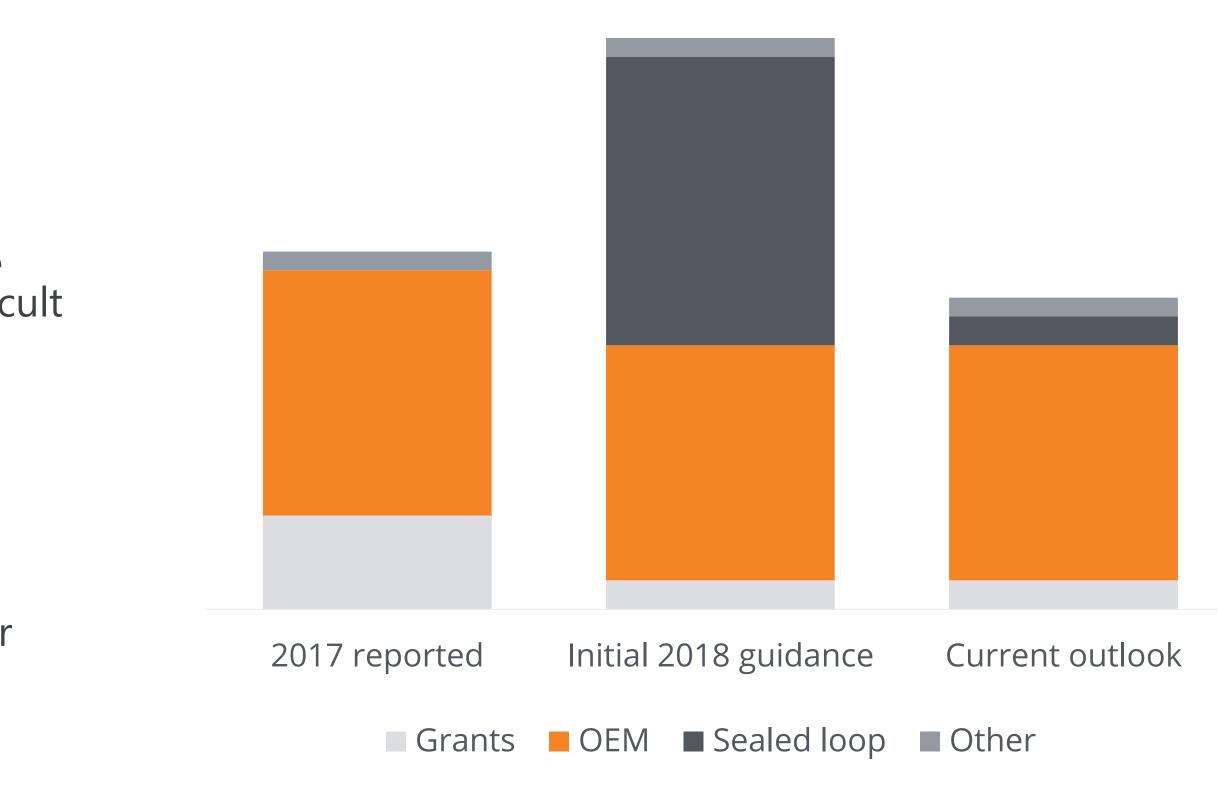
### Changes to data center guidance

- Based on orders and forecasts received to date, it appears that the sealed loop market is not materializing as expected
- The OEM section of the forecast is dominated by opportunities within the pipeline sponsored by Éujitsu, Penguin, Intel customers and others
- Experience and techniques allows the distillation of the data center pipeline into an outlook, although it is difficult to predict accurately
- Current outlook includes only known opportunities. Additional projects are likely to emerge
- Most likely outcome is a flat revenue development year over year





#### Data center outlook breakdown





### Data center strategy and outlook

Goal	
	Increase end-u Add new OEM
Create a meaningful and profitable business	Exploit establi
	Explore poten HPC segment





#### Strategy

#### Outlook

user adoption with existing OEMs Is

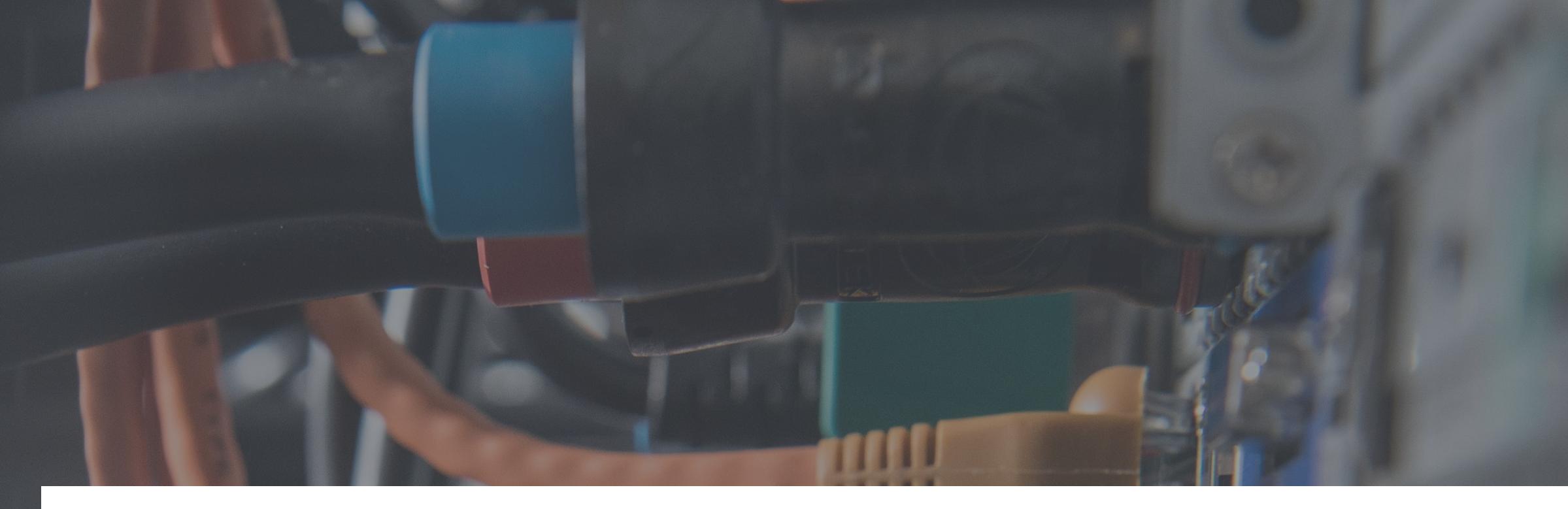
ished leadership within HPC

ntial opportunities to grow beyond the

Data center revenue expectation revised to flat development, from a growth of 50% to 75%







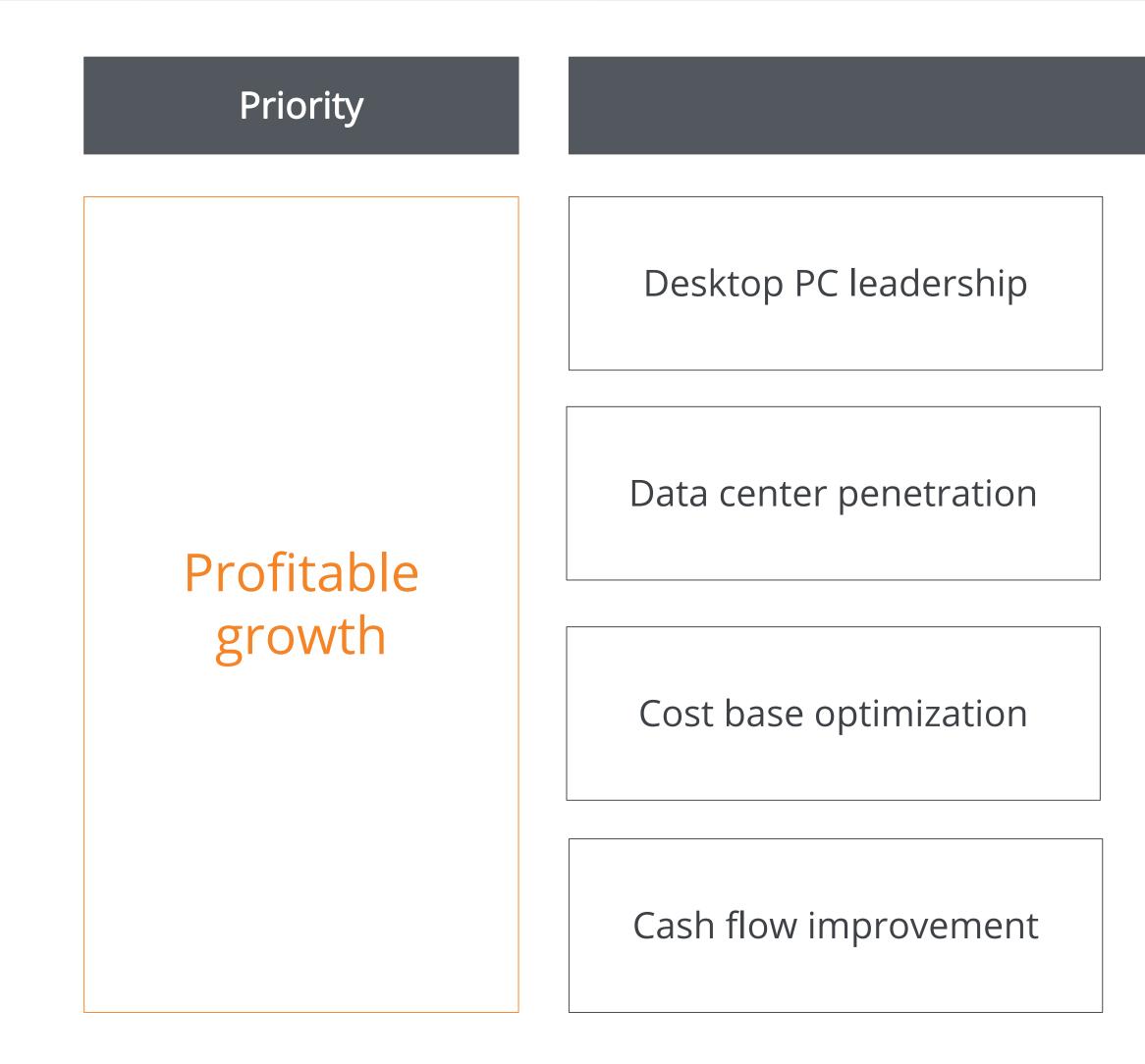
# CFO Peter Dam Madsen





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### Ensuring value creation







#### Value drivers

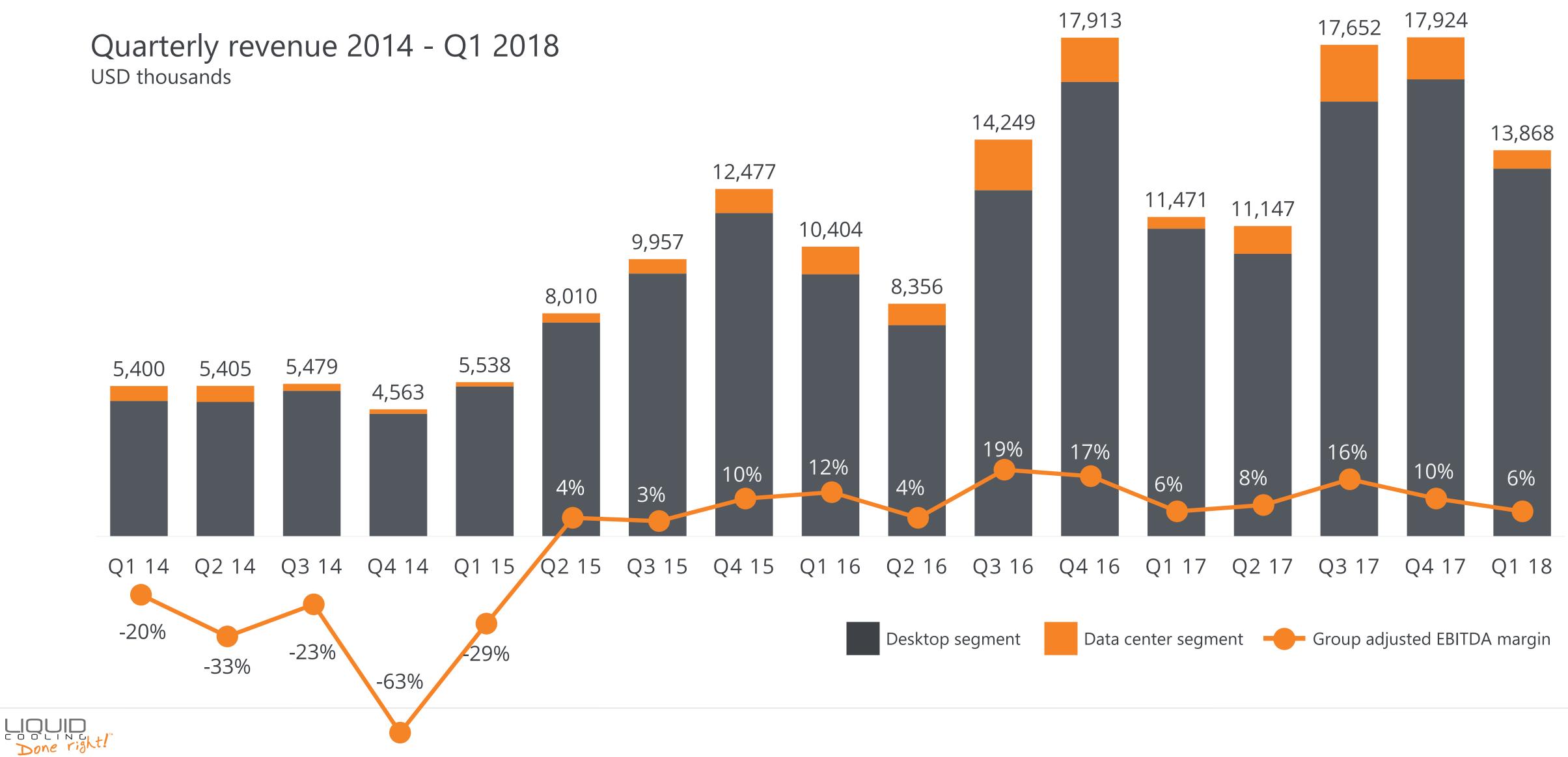
- Revenue growth
- Diversification of revenue streams
- Margin protection and optimization
- Customer adoption
- Operations and margin stabilization
- Targeted IP and R&D investments
- Manufacturing
- Sales and marketing efficiency
- Cash conversion
- Continued balance sheet optimization





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#### **Revenue and EBITDA**





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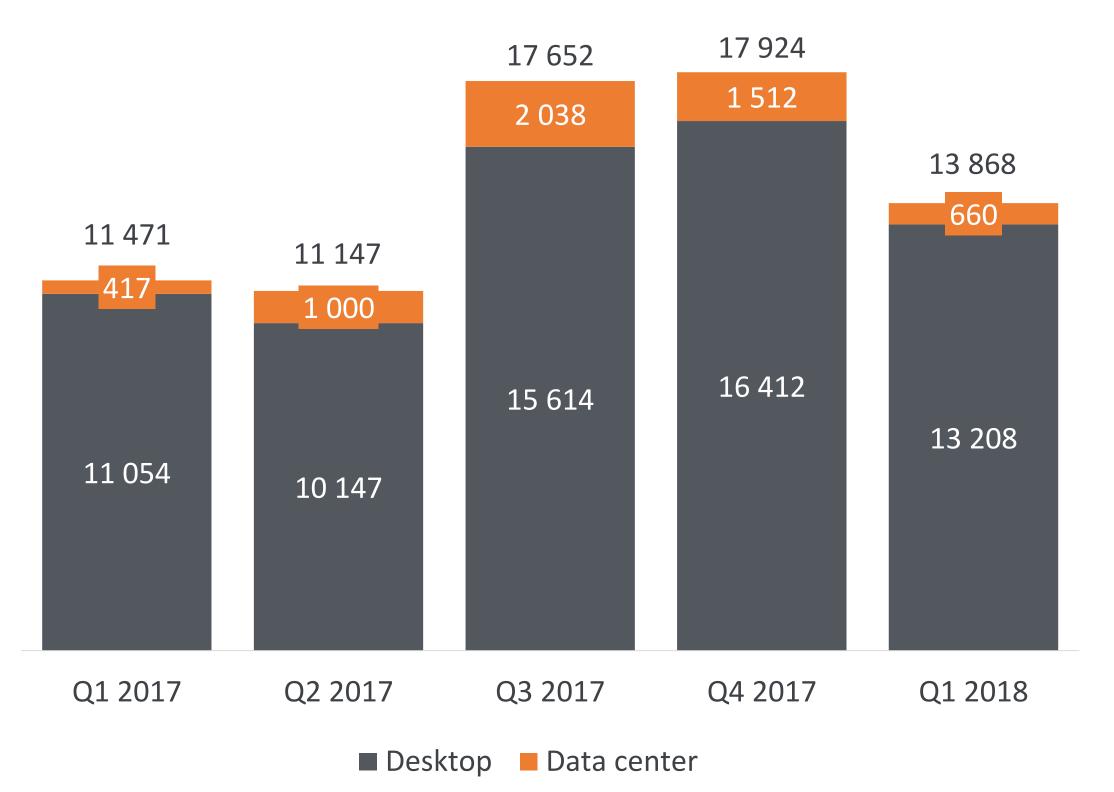
### Revenue development

- Q1'18 group revenue of USD 13.9m driven by high-end cooling demand
  - Y-o-Y Quarterly growth of 21%
  - Record Q1 revenue
- Q1'18 desktop revenue USD 13.2m
  - Driven by an increase in DIY product sales
  - Compares with USD 11.1m in Q1'17 and USD 16.4m in Q4'17
- Q1'18 data center revenue of USD 0.7m
  - The revenue in Q1 2018 did not meet Company expectations
  - Compares with USD 0.4m in Q1'17 and USD 1.5m in Q4'17





#### Group revenue USD thousands

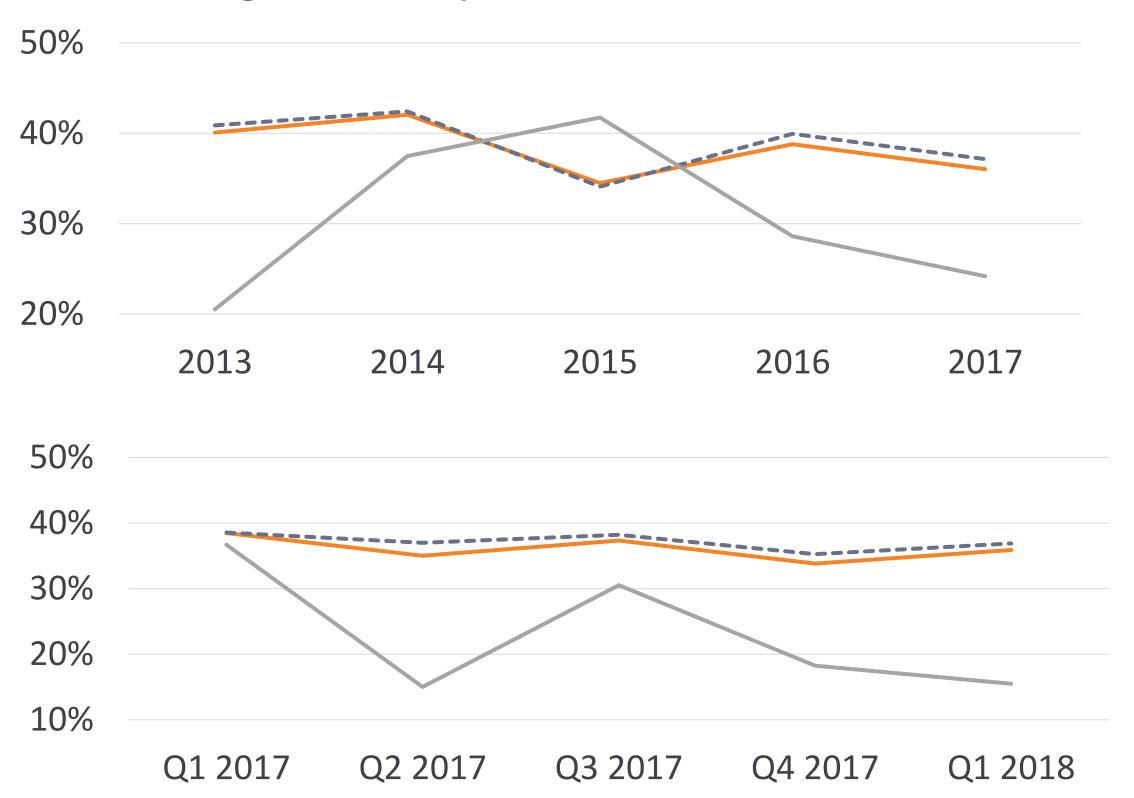




### Gross margin development

- Full year group gross margin decreased to 36.0% (38.8%)
- Q1'18 desktop gross margin decreased to 36.7% (38.6%)
  - Impacted by currency exchange headwind
  - Recovery seen in Q1'18 due to sales price increases and richer product mix
- Q1'18 data center gross margin decreased to 15.5% (36.7%)
  - Impacted by manufacturing inefficiencies due to low volumes





Gross margin development

—Group gross margin --·Desktop gross margin —Data center gross margin





### Currency exchange rates

### CNY vs. USD – 2016 and 2017/'18



- 2017: 6% increase in the Chinese Yuan (CNY) vs. USD
  - Explains cost price increases for desktop COGS in 2017
  - Most of desktop COGS is denominated in CNY
- 2018: Seems stabilized at 3% higher level





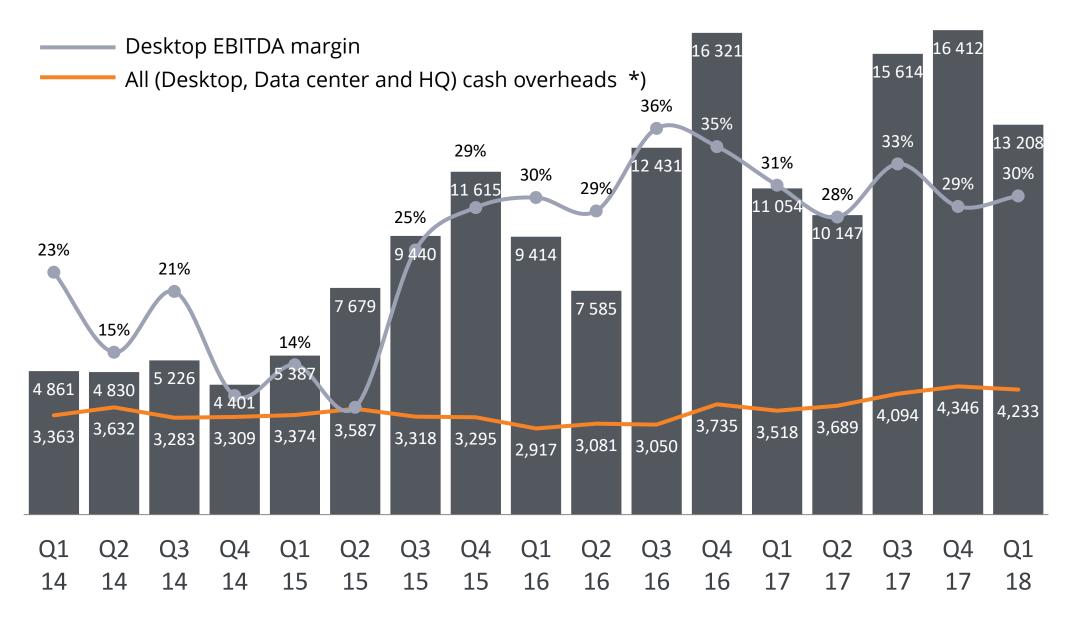
#### DKK vs. USD – 2016 and 2017/'18

- 12% increase in the Danish krone (DKK) vs the USD
  - Partial explanation for 2017 increase in overheads
  - About 80% of overheads are denominated in DKK
- 2018: Seems stabilized at 3% higher level



### Earnings development

### Desktop revenue and EBITDA margin all overheads

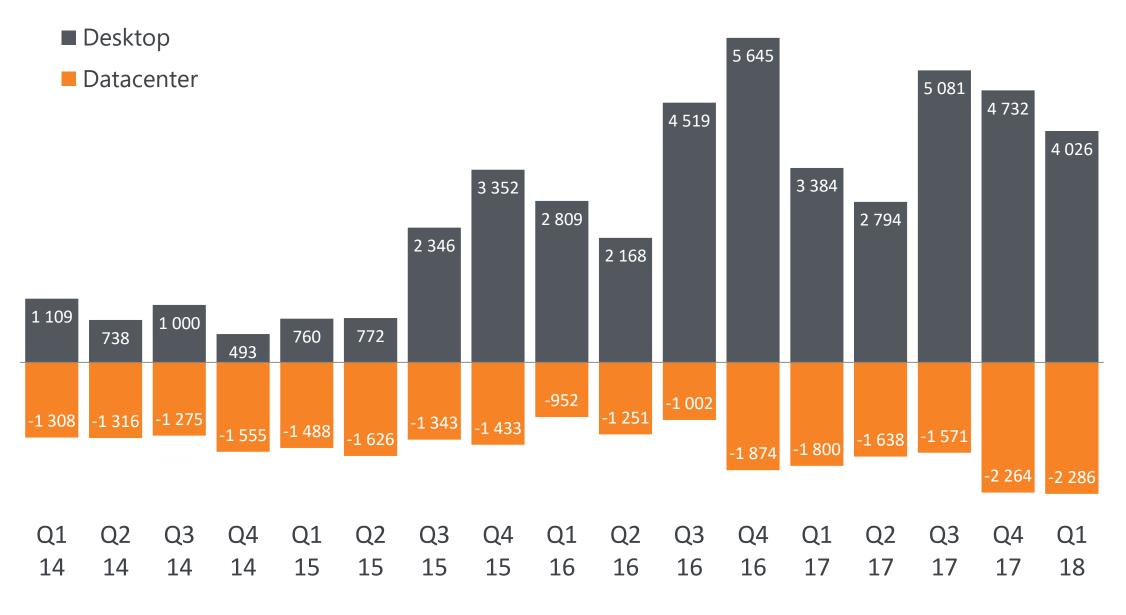


- Desktop EBITDA-margin level around 30%
- Slowly increasing overhead levels throughout timeframe





#### Group EBITDA development USD thousands



- Q1 2018 Group EBITDA reflecting higher activity, but also increased costs as a result of exchange rates.
- Desktop EBITDA margin of 30.5% (30.6%)
- Data center EBITDA of USD (2.3) million



### Income statement

		Q1 2018			Q1 2017	
USD (000's)	Group	Desktop	Data center	Group	Desktop	Data center
Revenue	13 868	13 208	660	11 471	11 054	417
Gross Margin	35.7 %	36.7%	15.5%	38.5%	38.6%	36.7%
Other operating expenses	3 215	827	2 388	2 831	878	1 953
EBITDA adjusted	1 740	4 026	(2 286)	1 584	3 384	(1 800)
EBITDA Margin	12.6 %	30.5%	N/A	10.0%	30.6%	N/A
Depreciations	848	458	390	388	162	226
Share based compensation	300	74	226	48	16	32
EBIT	592	3 494	(2 902)	1 148	3 206	(2 058)
EBIT Margin	4.3 %	26.5%	N/A	10.0%	29.0%	N/A
HQ, Litigation expenses, net	325			549		
HQ, Share based compensation	113			24		
HQ, Other	536			296		
Headquarters costs	974			869		
EBIT, total	(382)			279		



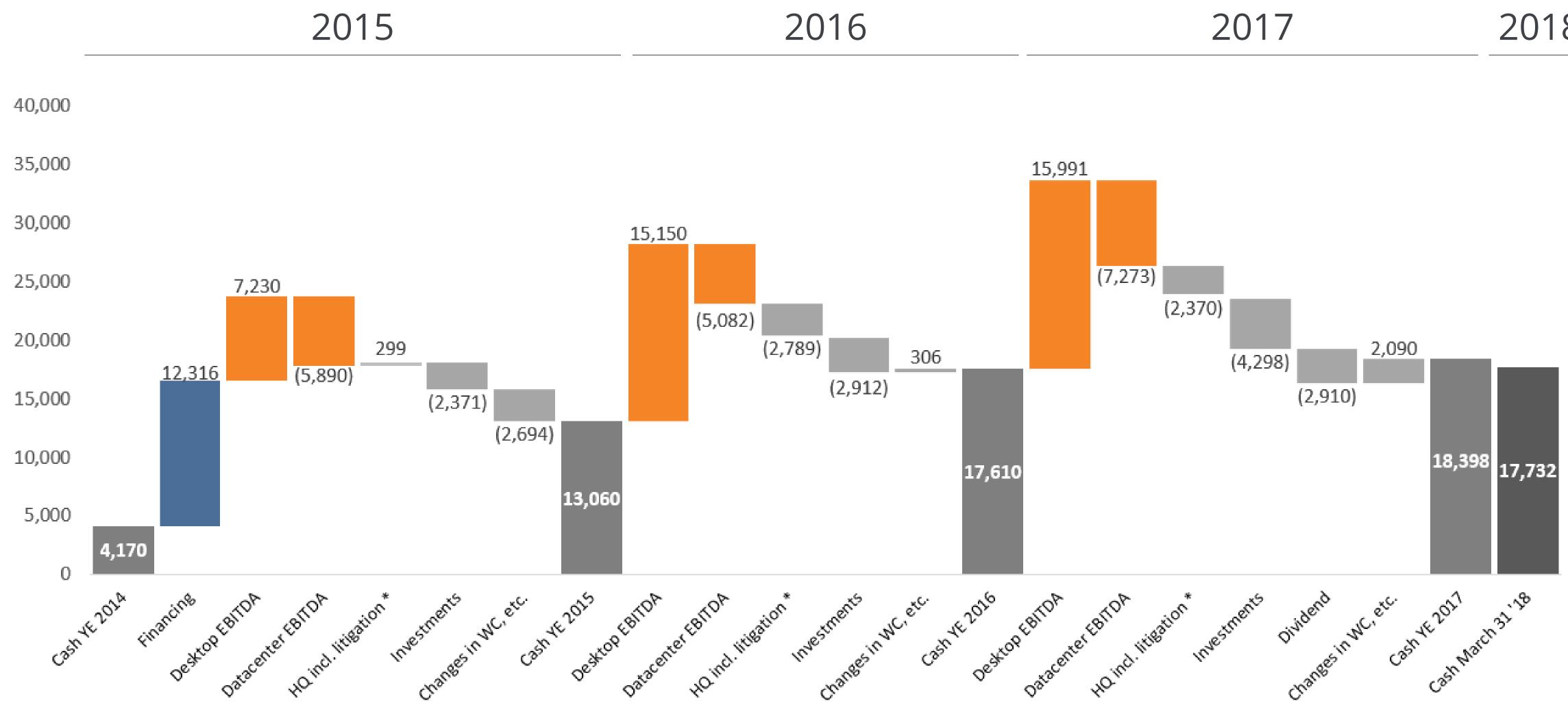


## Increased overhead costs

- Significant negative impact from increased CNY and DKK vs. USD exchange rates
- Increased EBITDA in Desktop despite FOREX headwind
- Data Center overheads driven by higher R&D activity leading up to launch of new partner
- Increase in depreciation following investments in project development, manufacturing equipment, ERP and facilities
- Share based compensation costs increased to USD 0.4 million in Q1 2018 mainly driven by warrants granted and higher share price



### Cash generation and usage





\* HQ incl. Litigation contains various cash based elements of residual character. Corporate tax income is also included here.





2018

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## Cash conversion

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- Inventory turns: ~21 times per year (2017 full year)
- 17 times when measured in Q1'18 (Q1'17: 25)
- Trade receivables DSO: ~80 days (2017 full year)
- 61 days when measured in Q1 2018 (Q1'17: 67)
- Trade payables DPO: ~98 days (2017 full year)
- 68 days when measured in Q1 2018 (Q1'17: 52)
- Cash conversion in **4 days** (2017 full year)
- 11 days when measured in Q1 2018 (Q1'17: 29)





USD (000's)	Q1 2018	Q4 2017	Q1 2017
Plant, property and equipment	4 359	3 856	1 924
Development projects	2 771	2 754	2 043
Deferred tax asset	8 386	7 778	4 763
Other assets	736	794	675
Total non-current assets	16 252	15 182	9 407
Inventories	1 775	2 316	1 111
Receivables	10 460	13 280	9 272
Cash and equivalents	17 732	18 398	16 184
Total current assets	29 967	33 <mark>994</mark>	26 567
Total assets	46 219	49 176	35 974
Total equity	34 172	33 394	28 784
Total non-current liabilities	733	<mark>816</mark>	361
Total current liabilities	11 314	14 966	6 829
Total liabilities	12 047	15 782	7 190
Total equity and liabilities	46 219	49 176	35 974



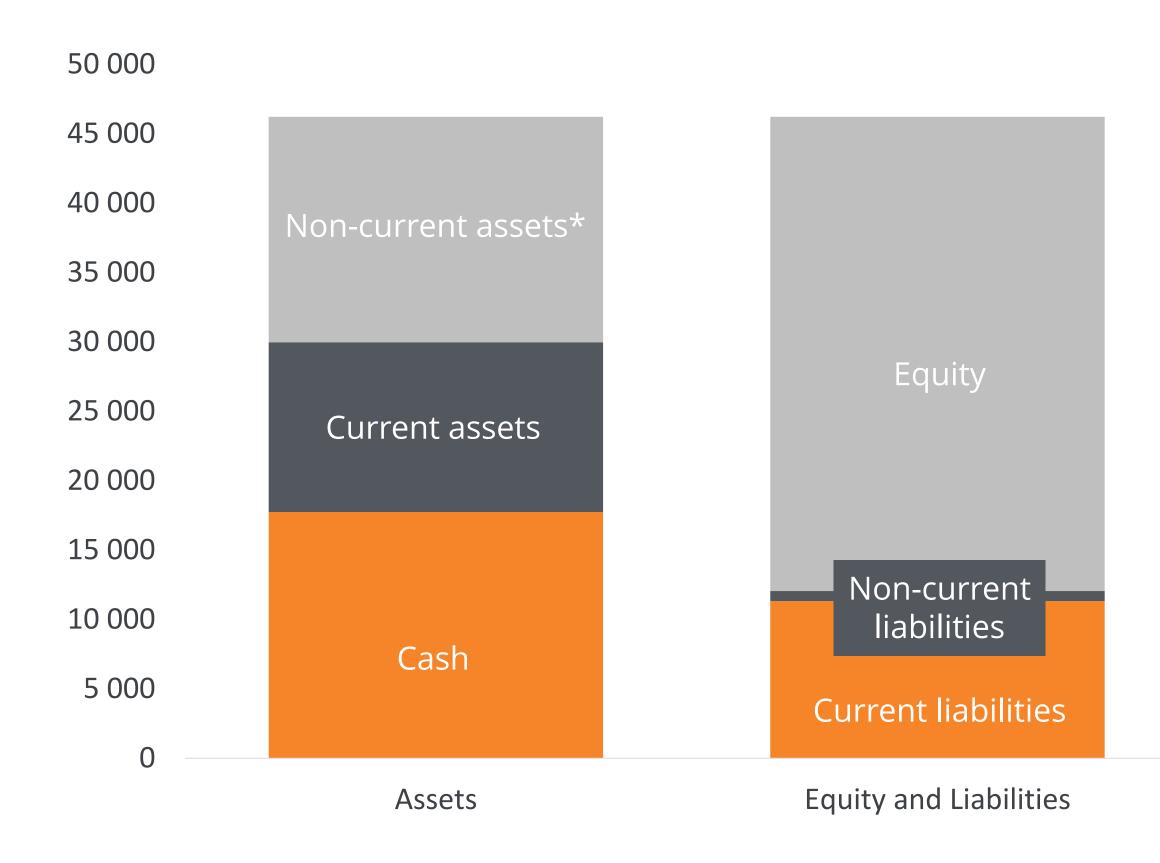
### Balance sheet

- Strong cash position
- Low interest bearing debt
- Lean balance sheet enabling growth and financial flexibility



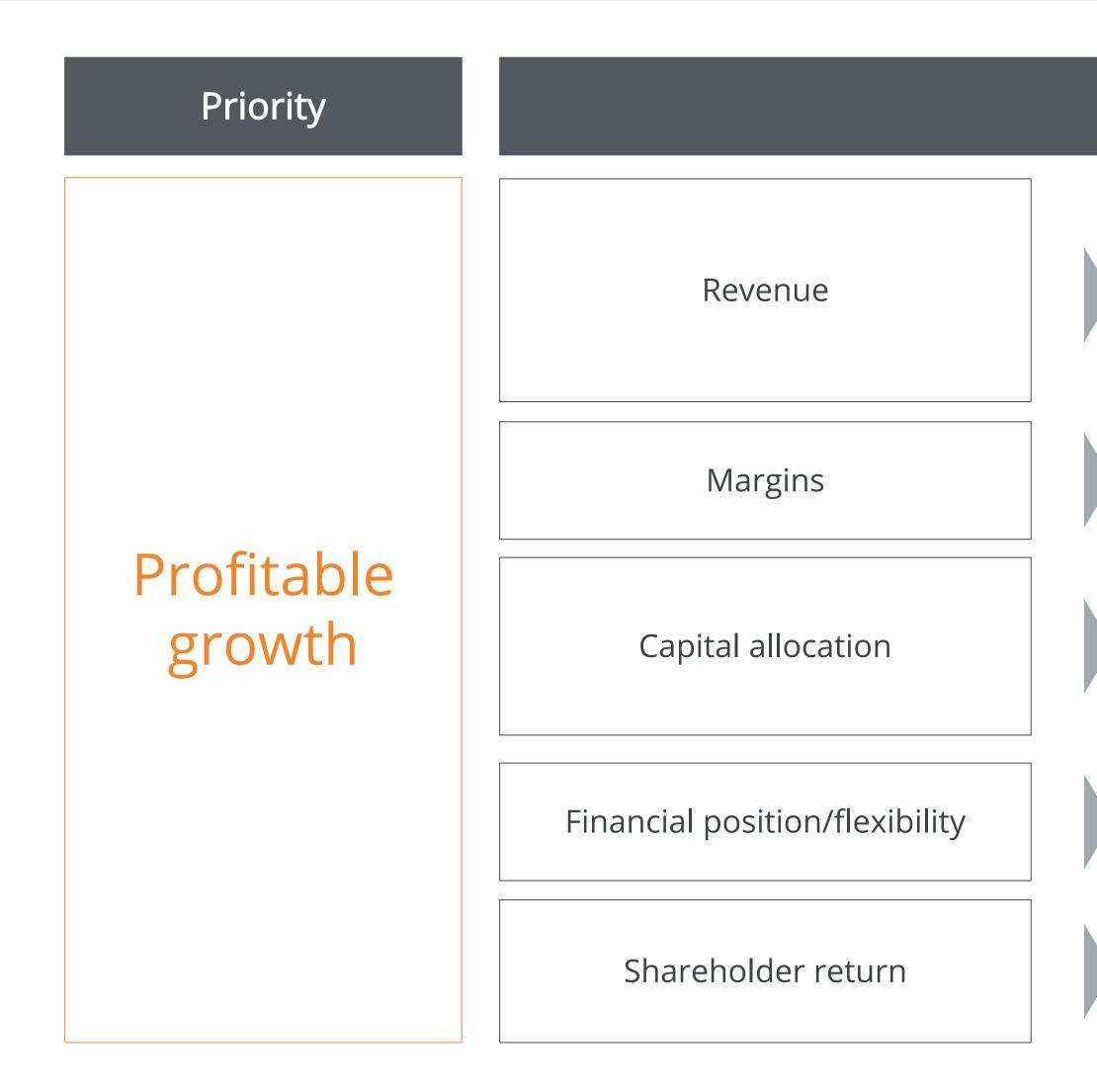


#### Balance sheet composition USD thousands





### FINANCIALS FY 2018 financial outlook







#### Value drivers and outlook

- Desktop segment: Expecting revenue growth between 10 20%
- Data center segment: Revenue expectation revised to flat
- DT: Stable at current, slightly increasing levels
- DC: To increase with scale
- R&D at \$3-5m
- Headcount constant
- Stable overheads
- Capex at \$2-3m
- Maintain strong balance sheet and a healthy cash balance long-term ca conversion cycle 'soft target' at 0 (zero) days
- Share appreciation
- Share buy-back program under consideration

ash	





### Sum-up CEO André S. Eriksen





### Platform for growth and value creation



- Growing business driven by a rapidly developing gaming market
- Market leader
- Significant untapped potential



- Low short- to medium term visibility
- Reach widened as Intel collaboration opens access to additional OEMs
- Committed to developing data center business





Large and growing markets

Supplying global brands

Market leading solutions

Strong IP

Profitable growth





# Appendix





### Largest shareholders as of 18 April 2018

Name	Holding	Percentage	Country Account Type
ARBEJDSMARKEDETS TIL	2,429,022	9.5%	DNK ORDINARY
UBS SWITZERLAND AG	1,752,835	6.8%	CHE NOMINEE
CLEARSTREAM BANKING	1,662,909	6.5%	LUX NOMINEE
DANSKE BANK A/S	1,656,631	6.5%	DNK NOMINEE
SUNSTONE TECHNOLOGY	1,586,341	6.2%	DNK ORDINARY
HSBC BANK PLC	1,267,579	5.0%	GBR NOMINEE
NORDEA BANK AB	1,163,006	4.5%	DNK NOMINEE
KLP AKSJENORGE	977,671	3.8%	NOR ORDINARY
RBC INVESTOR SERVICE	887,500	3.4%	LUX NOMINEE
THE BANK OF NEW YORK (1)	718,074	2.8%	DNK NOMINEE
KOMMUNAL	707,670	2.8%	NOR ORDINARY
NORDNET BANK AB	658,205	2.5%	SWE NOMINEE
LANNEBO EUROPA SMÅBO	588,535	2.3%	SWE ORDINARY
EUROCLEAR BANK S.A./	519,025	2.0%	BEL NOMINEE
THE BANK OF NEW YORK	437,261	1.7%	BEL NOMINEE
J.P. MORGAN CHASE	422,972	1.6%	GBR NOMINEE
DANSKE BANK A/S (1)	409,200	1.6%	DNK NOMINEE
DZ PRIVATBANK S.A. 0	336,500	1.3%	LUX NOMINEE
DANSKE BANK A/S (2)	330,574	1.3%	DNK NOMINEE
STATE STREET BANK &	316,554	1.2%	USA NOMINEE
Total Top 20	18,828,064	73.3%	
Other Shareholders	6 <mark>,513,6</mark> 52	25.4%	
ASETEK Treasury Shares	330,524	1.3%	
Total share capital	25,672,240	100.0%	







### **Board of Directors**



### Chairman, BoD

Sam Szteinbaum

- 20+ years of international management and tech industry experience
- Most of career at HP, where he served in a variety of leadership roles
- Former VP and GM for HP's Americas Consumer Products
- Holds an MSc in Management from Purdue University



#### Director, BoD Jorgen Smidt

- 25 years of international operational and business management experience from the mobile telecoms industry.
- Analysis and implementation of investment and international marketing, market positioning and communication strategies. Prior to Sunstone, Jørgen's career in Nokia spanned 13 years and six years with Motorola
- Jørgen holds an engineering degree in computer science from the Engineering College of Copenhagen.
- Mr. Smidt is currently a partner in Sunstone Technology Ventures Fund I,







#### Director, BoD Chris Christopher

- 40+ years of leadership, manage-ment and tech industry experience
- Most recent Senior VP and GM at HP for an \$18B portfolio consisting of blades based client systems, workstations and desktop PCs
- BSEE and MSEE from Colorado State University and an Executive MBA from Insead School of Business



#### Director, BoD Jim McDonnell

- 36 year career of growth and accomplishment at Intermec Technologies, Hewlett-Packard and General Electric Co. where he held leadership roles in sales and marketing
- Brings a wealth of strategic and hands-on experience in global sales, marketing, customer engagement, channel, and enterprise management
- BS degree in Electrical Engineering from Villanova University



### Management team



CEO & Founder André S. Eriksen

- Long-term entrepreneur and founder of Asetek
- Previously employed at Danfoss in their management trainee
  program
- Holds an engineering degree from Aalborg University
- Several MBA level executive management programs from Right, Stanford, MIT and Wharton



CFO Peter

- Previous positions include International Controller (DK) and Chief Financial Officer (US) at Martin Professional, Inc.
- Also served as CFO of Dantax Radioindustri A/S listed on the Copenhagen Stock Exchange
- MBA from Fort Lauderdale Metropolitan University



### VP Global Operations

Csaba Vesei

- 14+ years with IBM in numerous leadership roles, where he managed fulfillment, logistics, manufacturing planning, procurement, and supply chain functions
- MBA from Buckinghamshire Chilterns University, as well as a BSc in Information Technology from the College of Dunaujvaros



VP Global Dipak Rao

- 15 years + experience leading global teams and managing global accounts in the high-tech industry
- Prior to joining Asetek, Dipak held senior sales and product marketing roles at AMD
- B.A. (Honors) in Marketing from De Montfort University, Leicester in the U.K





#### Peter Dam Madsen



- 30+ years of high tech industry sales, sales management and marketing experience
- Previously held position as VP of Global Sales at nVidia and AMD
- Has managed global sales teams
- BSc in Electronics and Electrical Engineering from the University of Glasgow in Scotland

#### VP Global Sales and Marketing



VP Engineering Thomas Ditlev

- 15+ years of experience with Vestas and Grundfos he has an intimate background in sophisticated pumping and cooling systems designed for global markets
- M.Sc.EE degree from Aalborg University as well as an EMBA in Business Psychology from Business Institute in Aalborg



### Income statement

Figures in USD (000's)		Q1 2018	Q1 2017	2017
Deveen	ć	Unaudited	Unaudited	ć 50.404
Revenue	Ş	13,868 \$	11,471	
Cost of sales		8,913	7,056	37,225
Gross profit		4,955	4,415	20,969
Research and development		1,122	883	4,220
Selling, general and administrative		4,215	3,253	14,905
Other expense (income)		-	-	(913)
Total operating expenses		5,337	4,136	18,212
		(202)	270	
Operating income		(382)	279	2,757
Foreign exchange (loss) gain		(570)	(110)	(1,239)
Finance costs		(10)	(9)	(19)
Total financial income (expenses)		(580)	(119)	(1,258)
Income before tax		(962)	160	1,499
Income tax (expense) benefit		-	(9)	
		(0.50)		
Income for the period		(962)	151	4,475
Other comprehensive income items that may be reclassified				
to profit or loss in subsequent periods:				
Foreign currency translation adjustments		917	(6)	1,253
Total comprehensive income	\$	(45) \$	145	\$ 5,728
	-			
Income per share (in USD):				
Basic	ć	(0.04) \$	0.01	\$ 0.18
Diluted	ç	(0.04) \$		
Diruteu	Ş	(0.04) Ş	0.01	\$ 0.17







### Balance sheet

Figures in USD (000's)	31 Mar 2018	31 Dec 2017
ASSETS		
Non-current assets		
Intangible assets	\$ 2,771 \$	2,754
Property and equipment	4,359	3,856
Deferred income tax assets	8,386	7,778
Other assets	736	794
Total non-current assets	16,252	15,182
Current assets		
Inventory	1,775	2,316
Trade receivables and other	10,460	13,280
Cash and cash equivalents	 17,732	18,398
Total current assets	29,967	33,994
Total assets	\$ 46,219 \$	49,176
EQUITY AND LIABILITIES		
Equity		
Share capital	\$ 421 \$	419
Retained earnings	31,834	31,976
Translation and other reserves	1,917	999
Total equity	34,172	33,394
Non-current liabilities		
Long-term debt	733	816
Total non-current liabilities	733	816
Current liabilities		
Short-term debt	1,097	1,051
Accrued liabilities	2,245	2,432
Accrued compensation & employee benefits	1,219	1,335
Trade payables	 6,753	10,148
Total current liabilities	11,314	14,966
Total liabilities	12,047	15,782
Total equity and liabilities	\$ 46,219 \$	49,176







### Equity

Unaudited				
		Share	T	ranslati
Figures in USD (000's)		capital		reserv
Equity at January 1, 2018	Ś	419	Ś	1 00
<b>Total comprehensive income - quarter ended March 31, 2018</b> Income for the period Foreign currency translation adjustments	<u> </u>	-	<u>ب</u>	91
Total comprehensive income - quarter ended March 31, 2018		-		91
Transactions with owners - quarter ended March 31, 2018				
Shares issued		2		
Share based payment expense		-		
Transactions with owners - quarter ended March 31, 2018		2		
Equity at March 31, 2018	\$	421	\$	1 92

Equity at January 1, 2017	\$ 417 \$	(24
Total comprehensive income - quarter ended March 31, 2017		
Income for the period	-	
Foreign currency translation adjustments	-	(
Total comprehensive income - quarter ended March 31, 2017	 -	
Transactions with owners - quarter ended March 31, 2017		
Shares issued	-	
Share based payment expense	-	
Transactions with owners - quarter ended March 31, 2017	_	
Equity at March 31, 2017	\$ 417 \$	(25

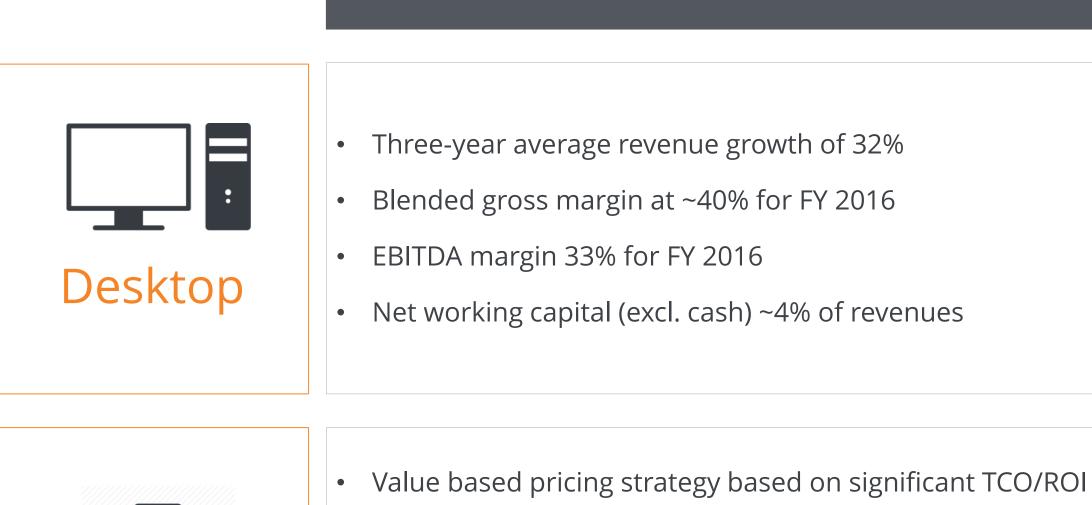




ation		Other		Retained		
erves		reserves		earnings		Total
005	\$	(6)	\$	31 976	\$	33 394
-		-		(962)		(962)
917		-		_		917
917		-		(962)		(45)
_		1		407		410
_		-		413		413
_		1		820		823
922	\$	(5)	\$	31 834	\$	34 172
	<u> </u>		•		-	
(248)	ć	(0)	<u>خ</u>	28 130	ć	28 290
240)	\$	(9)	\$	20 150	\$	20 290
-		-		151		151
(6)		-		-		(6)
(6)		-		151		145
-		3		274		277
_		_		72		72
-		3		346		349
(254)	\$	(6)	\$	28 627	\$	28 784



### KPI development



• Gross margin at ~29%. Efficiency benefits to be harvested as revenue ramps up and revenues shift towards commercial sales rather than government grants

Status YE 2016

- EBITDA margin projected at 20-30% when reaching critical mass
- \*Current R&D and SG&A spending of \$7-8m
- Net negative cash flow before breaking even to be funded by profits from desktop business

\*) Of which approximately 10-15% is capitalized and amortized over typically 36 months



Data

Center



#### Status YE 2017

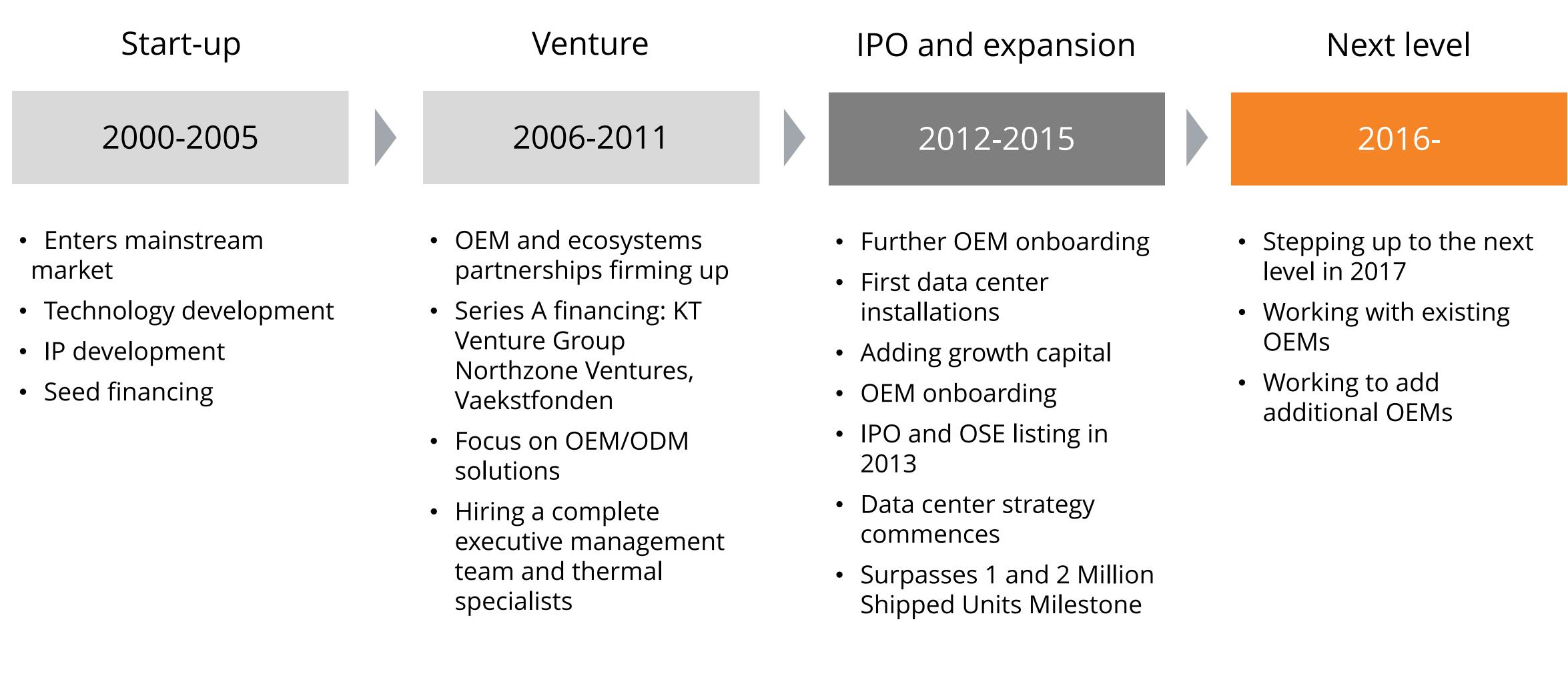
- Three-year average revenue growth of 40%
- Blended gross margin at 37% for FY 2017
- EBITDA margin 30% for FY 2017
- Net working capital (excl. cash) ~1% of revenues

- Value based pricing strategy based on significant TCO/ROI
- Gross margin at ~24%. Efficiency benefits to be harvested as revenue ramps up and revenues shift towards commercial sales rather than government grants
- EBITDA margin projected at 20-30% when reaching critical mass
- \*Current R&D and SG&A spending of \$10m
- Net negative cash flow before breaking even to be funded by profits from desktop business





### Historical development





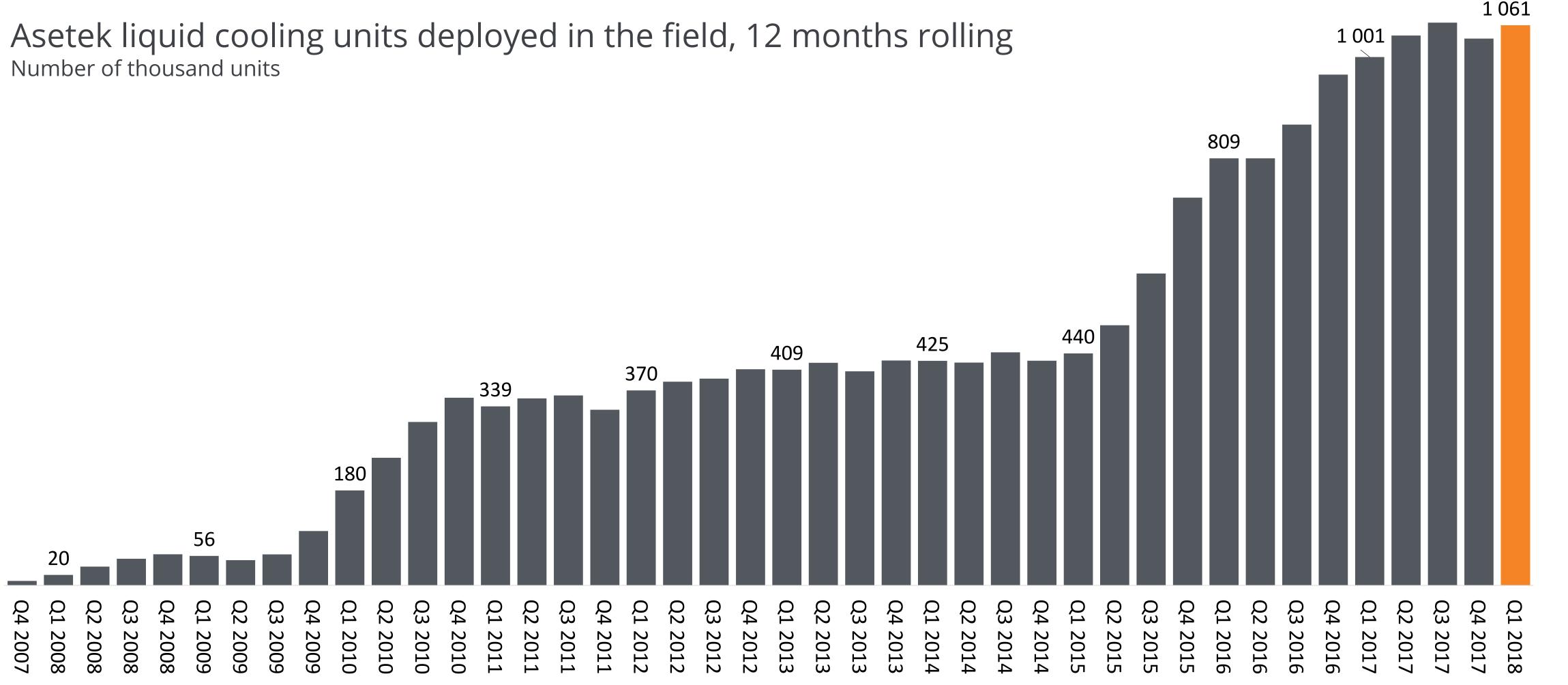




56

## Liquid cooling units deployed in the field

Number of thousand units



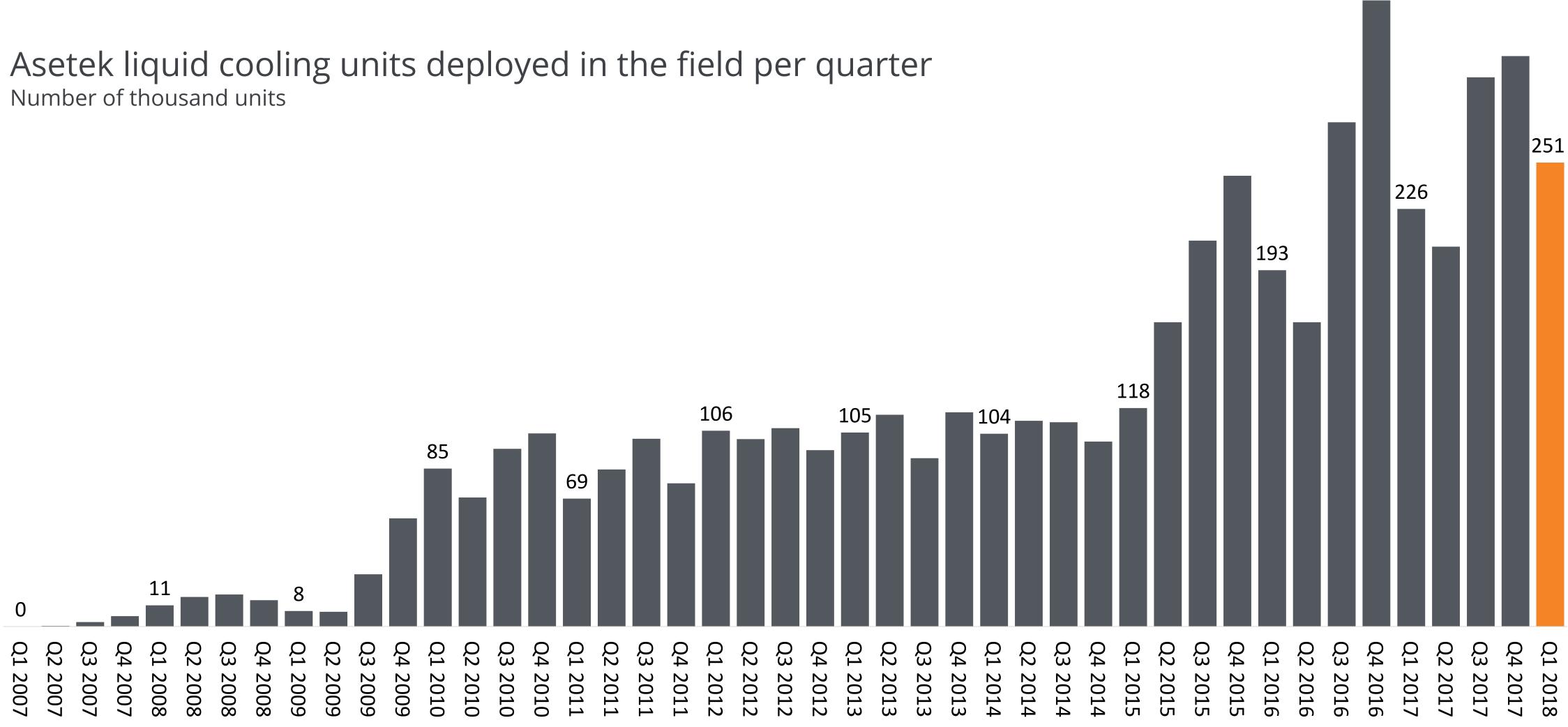






## Liquid cooling units deployed in the field

Number of thousand units

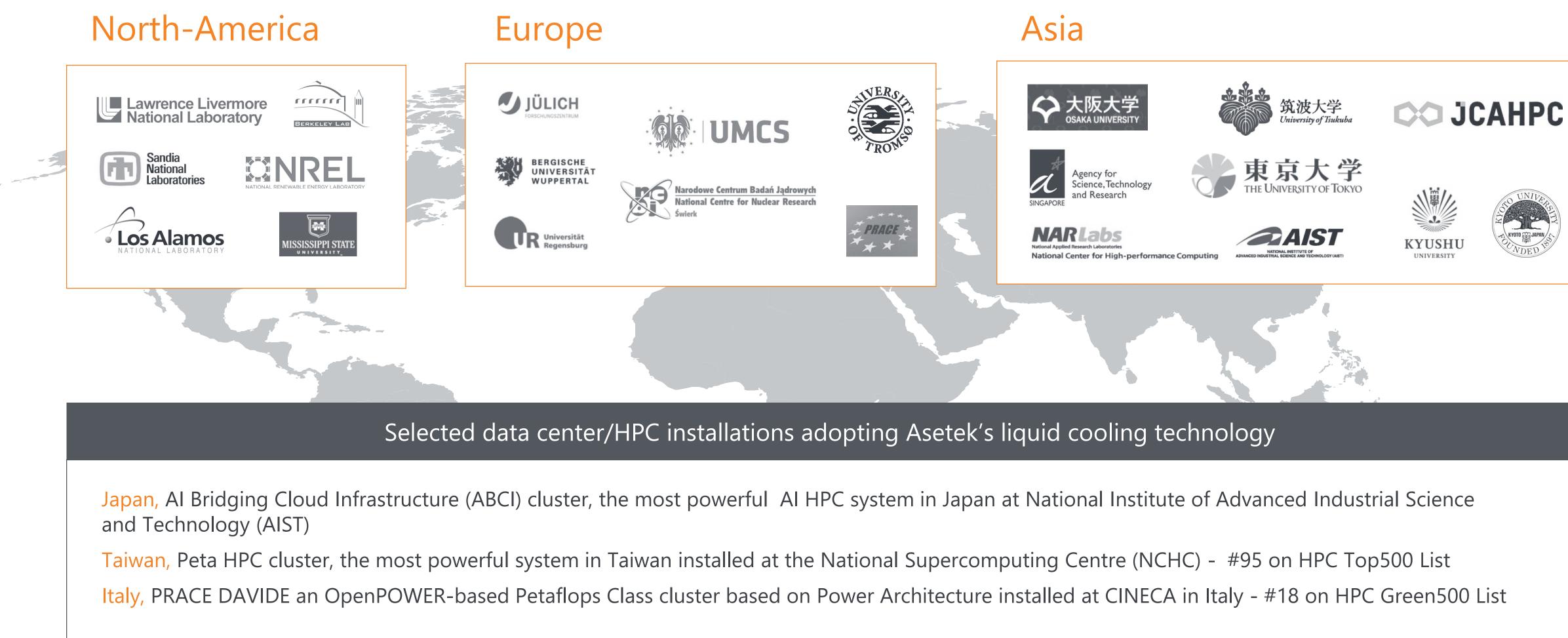








### Data center installations













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